

Agenda



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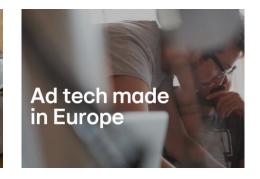
Operations

04



Strategy & Outlook

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Deep dive: ad-tech partnership with P7S1



Highlights

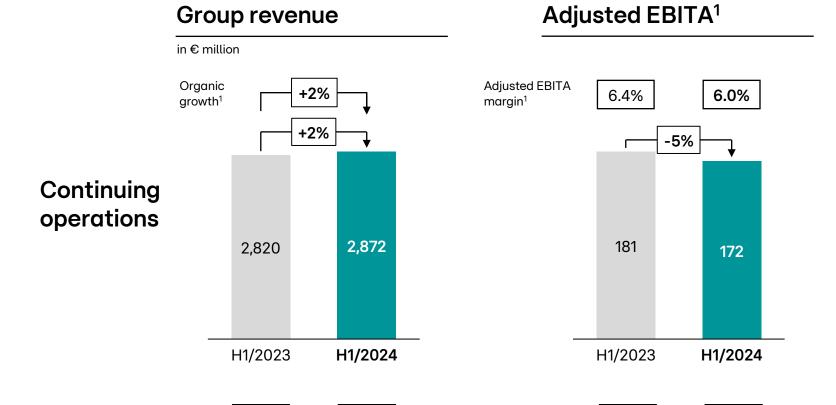
- Dynamic growth in streaming
 - Paying subscribers: +25% to 6.3 million
 - Streaming revenue: +42%
 - Successful launch and expansion of M6+
- Full-year outlook for 2024 and long-term streaming targets confirmed
- Strong operating performance in H1/2024
 - Recovery of TV advertising markets in Germany and France, with RTL Deutschland outperforming the market
 - Record audience lead in Germany
- Fremantle: €200 million invested to acquire
 Asacha Media Group and Beach House Pictures
- Innovative alliances & partnerships





Key financials



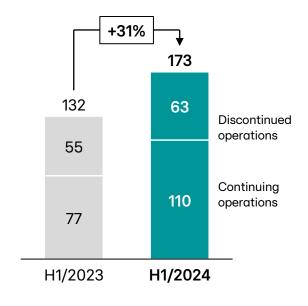


250

255

3,174

Total Group profit



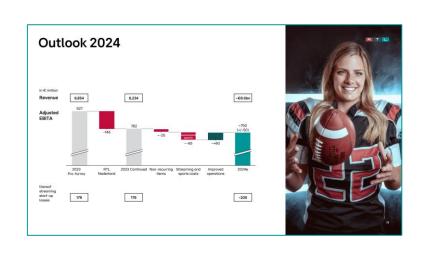
Note: 1. For definition, see slide 28 to 30

3,109

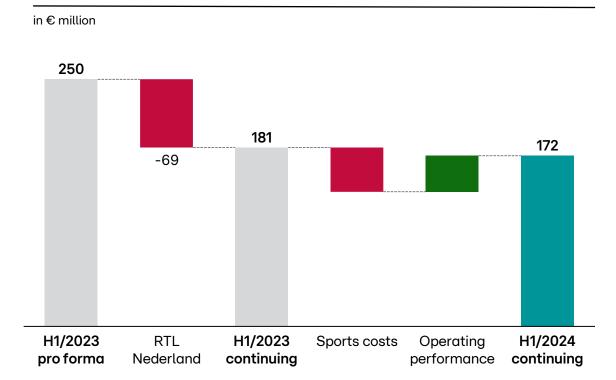
Pro forma

Key financials





Adjusted EBITA



Source: FY 2023 presentation RTL Group interim results 2024 7

Group profit



| in € million | H1/2024 | H1/2023 |
|--|---------|---------|
| Adjusted EBITA | 172 | 181 |
| Significant special items | (33) | (78) |
| EBITA | 139 | 103 |
| Impairment of goodwill of subsidiaries | - | - |
| Amortisation and impairment of fair value adjustments on acquisitions of subsidiaries | (20) | (23) |
| Impairment and reversals of investments accounted for using the equity method | - | - |
| Impairment and reversals on other financial assets at amortised cost | - | (1) |
| Fair value measurement of investments and re-measurement of earn-out arrangements | 44 | 14 |
| Gain/(loss) from sale of subsidiaries, other investments and re-measurement to fair value of pre-existing interest in acquiree | 1 | 16 |
| EBIT | 164 | 109 |
| Financial result | (19) | 10 |
| Income tax expense | (35) | (42) |
| Group profit from continuing operations | 110 | 77 |
| Group profit from discontinued operations | 63 | 55 |
| Total Group profit | 173 | 132 |

Cash flow



| in € million | H1/2024 | H1/2023 |
|--|---------|---------|
| Net cash from/(used in) operating activities | 72 | (24) |
| -thereof discontinued operations | 12 | (2) |
| Operating free cash flow | 70 | (33) |
| - thereof discontinued operations | 11 | (2) |
| Income tax paid | (71) | (77) |
| Acquisitions/disposals of subsidiaries, at-equity investments and other financial assets | (160) | (8) |
| Transactions with shareholders and their subsidiaries (deposits) | 76 | 251 |
| Transactions with shareholders and their subsidiaries (loans) | 585 | 500 |
| Dividends paid | (511) | (694) |
| Other changes | (117) | (66) |
| Net increase/(decrease) in cash and cash equivalents | (128) | (127) |

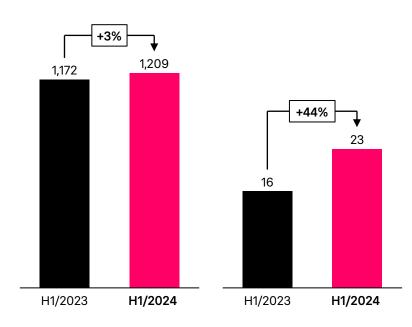


RTL Deutschland

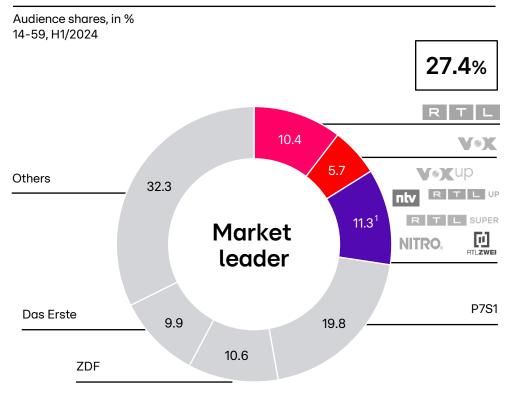


Key financials

in € million



Family of channels



Highlights



5.594 million paying subscribers at 30 June 2024: +25% yoy



Only commercial channel to gain audience share (14-59) in Germany



High reach across linear and streaming:
12 matches of the Uefa Euro 2024 in June and July,
>4 million times on RTL+







Strong partnerships in content and advertising technology

Adjusted EBITA

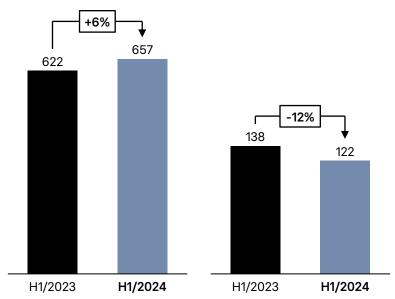
Revenue

Groupe M6



Key financials

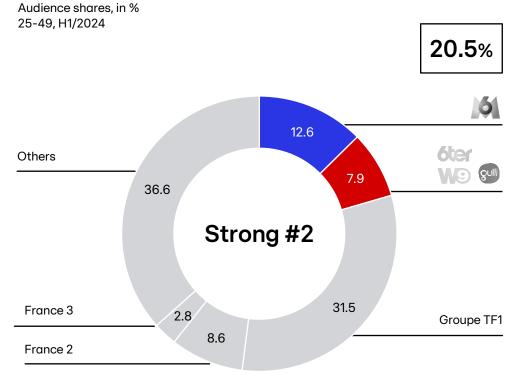
in € million



Revenue

Adjusted EBITA

Family of channels



Highlights



Successful launch of M6+:

- >2.2 million downloads of the M6+ app
- +33% in viewers
- +23% in streaming hours



High reach of the Uefa Euro 2024 matches: 6.9 million viewers on M6

3 million streamers on M6+



DTT licenses for W9, Gulli and Paris Première retained for renewal

Fremantle



Key financials

in € million

Organic growth 1,007 957 36 H1/2023 H1/2024 H1/2023 H1/2024

Highlights

Entertainment



American Idol: consistently the No 1 show of the night (18-49) on ABC



Britain's Got Talent: average audience share of 35.7% on ITV

Drama & Film



Neighbours: return on Amazon's Freevee



Maxton Hall: the No 1 title of the day on Amazon Prime in 81 countries; season 2 in production

Documentaries



Deadliest Catch: season 20 on Discovery Channel in the US

Adjusted EBITA



Strategy framework unchanged



Core

Growth

Alliances & partnerships











Creativity & Entrepreneurship

People

Communications & Marketing

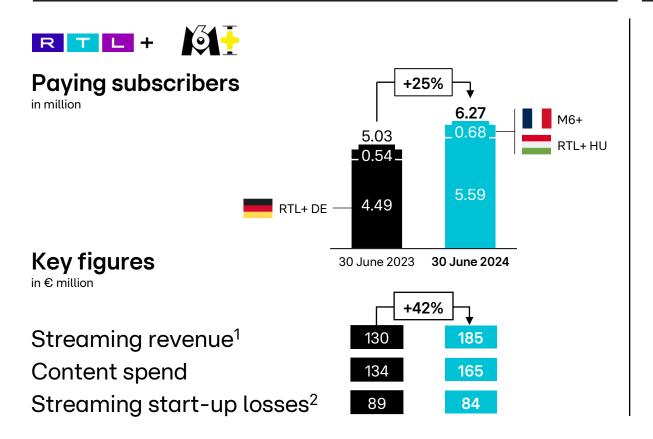
Regulation

Enabler

Strategy update – Growth



Dynamic growth in subscribers and revenue



Long-term targets confirmed

Streaming targets for RTL+ in Germany and **Hungary and M6+ in France** by 2026

~€750m ~9m paying streaming subscribers revenue

~€500m content spend p.a.

Profitability Adjusted FBITA³

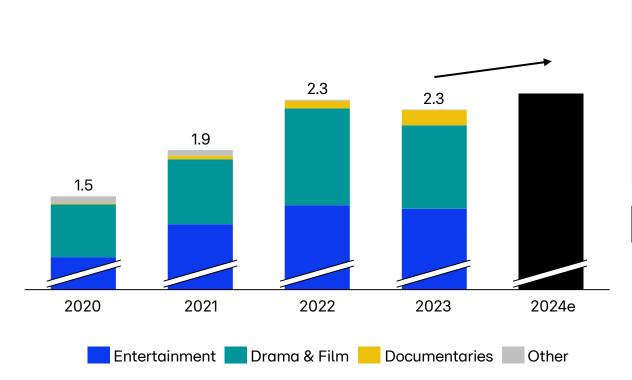
Strategy update - Growth



Expand global content business Fremantle

Revenue development

FY, in € billion



Targets for 2026

- Continued revenue growth organic and via M&A
- Maintain gross margin at current level
- Reduce and scale overheads
- Increase Adjusted EBITA margin to 9%

Main acquisitions and step-ups since 2020















Strategy update – Growth



Expand global content business Fremantle









| Format | Countries ¹ | Launch year | IP owned by Fremantle |
|---------------------|------------------------|-------------|-----------------------|
| Price Is Right | 11 | 1956 | • |
| Password | 6 | 1961 | |
| Family Feud | 32 | 1976 | |
| Idols | 16 | 2001 | |
| Farmer Wants A Wife | 24 | 2001 | \bigcirc |
| The Farm | 12 | 2001 | |
| The X Factor | 14 | 2004 | |
| Got Talent | 34 | 2006 | |
| Masked Singer | 17 | 2015 | \bigcirc |
| Too Hot To Handle | 3 | 2020 | |

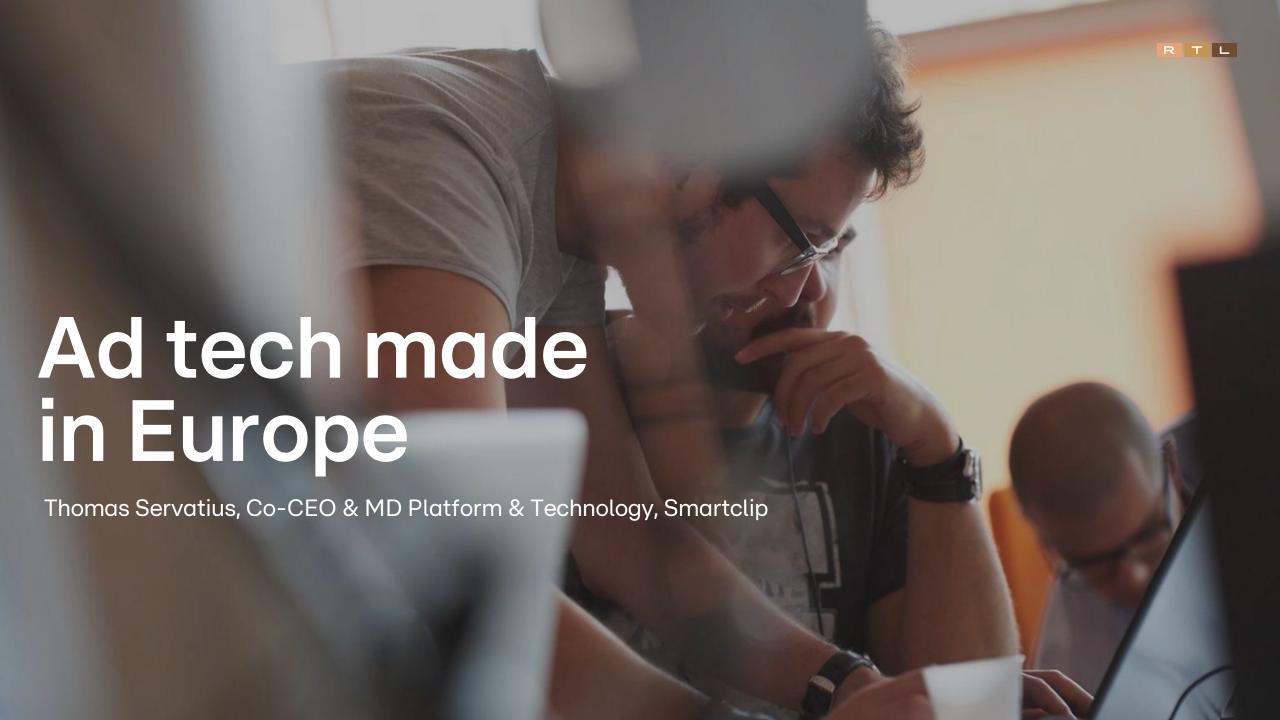
- Strong portfolio of long-running formats and established brands
- Significant IP ownership rights
- Multiple territories
 - Broad revenue mix: Production, licensing, distribution and advertising

Note: 1. Number of territories in which the format is currently shown RTL Group interim results 2024 18

Outlook 2024 confirmed

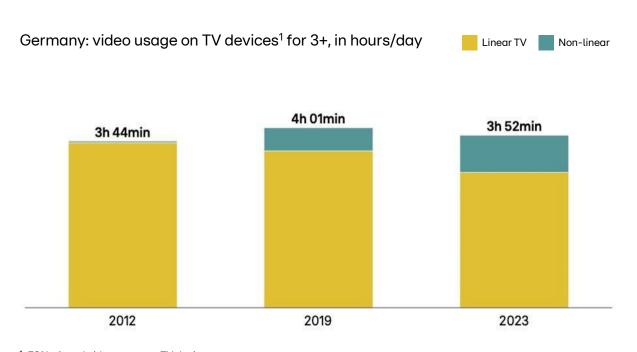
| | 2023 | 2024e |
|---------------------------|--------|----------------------|
| Revenue | €6.2bn | ~€6.6bn |
| Adjusted EBITA | €782m | ~€750m (+/- €50m) |
| Streaming start-up losses | €176m | ~€200m |





RTL

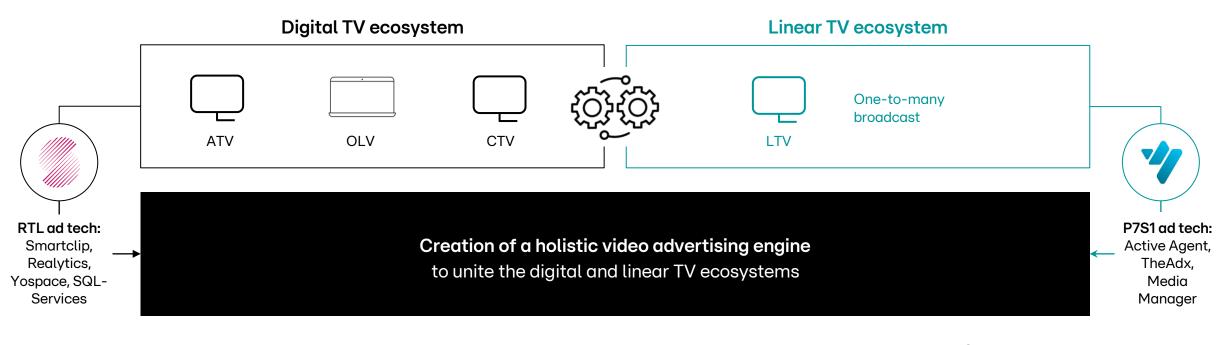
TV advertising is facing not only new challenges but also new opportunities



1~70% of total video usage on TV devices

- The rise of streaming brought big screen advertising new growth opportunities and created new access points to younger target groups outside linear TV
- Linear TV reach is still massive but continues to decrease
- New and multiplied TV consumption models have created fragmentation between linear and digital TV
- Advertisers/buyers are expecting simplified and unified access to all TV inventories with transparent ROIs and KPIs
- With RTL+ well on its way to becoming a top three streaming service in Germany, it is important to address these challenges for RTL Deutschland's total video inventories

RTL Deutschland's ad-tech venture with ProSiebenSat1 will create a holistic TV advertising ecosystem





Data-driven: usage of panel and privacy-protected smart TV data for audience modelling



Auction-driven approach for linear and digital TV for vield optimisation



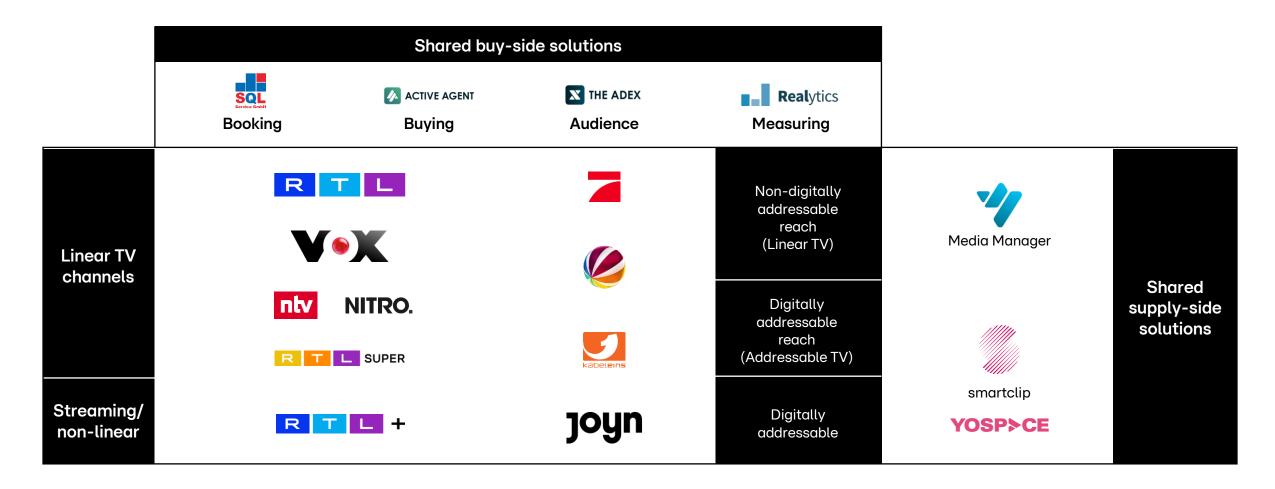
AI & machine-learningdriven TV buving



Real-time optimisation also for linear TV

R T L

Combined technology will serve all relevant inventories from both media companies



Benefits for advertisers and broadcasters



Benefits for advertisers and agencies



Access to European TV inventories via one DSP



Cross-channel measurement and digital KPIs



Data and Al-driven total TV buying in real time

Benefits for broadcasters' sales houses



Better inventory monetisation



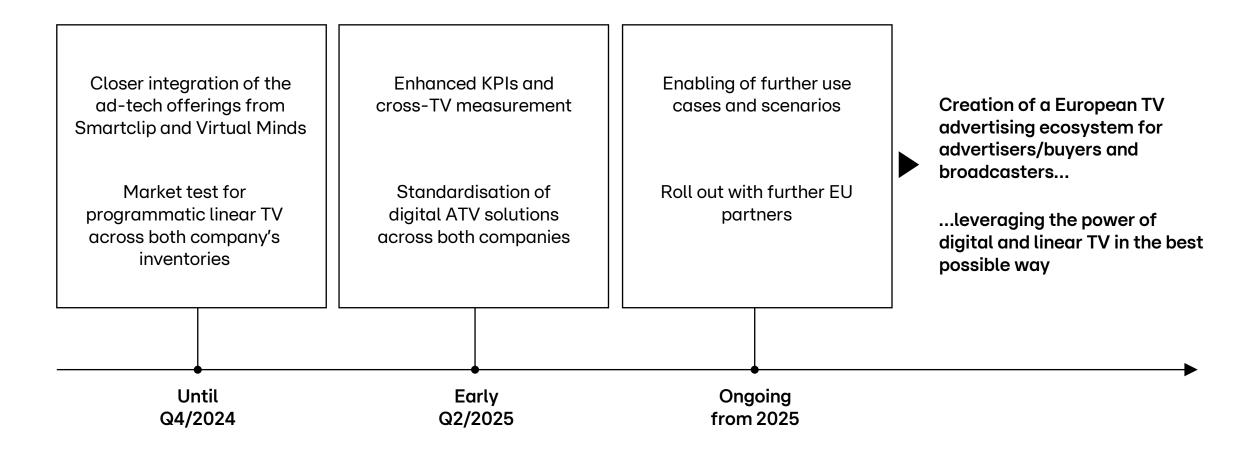
Enabling Total Video advertising solutions



Better access to advertisers who grew their brands on digital platforms

Next steps







Financial calendar 2024



RTL Group Financial Results

14 March 2024

at 08:00 CET

Full-year results: January to December 2023

24 April 2024

at 15:00 CET

Annual General Meeting

8 May 2024

at 08:00 CET

Quarterly statement: January to March 2024

9 August 2024

at 08:00 CET

Interim results: January to June 2024

13 November 2024

at 08:00 CET

Quarterly statement: January to September 2024

Dividend payment schedule

24 April 2024: Annual General Meeting

25 April 2024: Ex-dividend date

26 April 2024: Record date

29 April 2024: Payment date

| Jan | uar | У | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-----------|----------|-----------------|---|---|---|---|---|---|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|
| 1 Feb | 2 rua | 3 r y | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |
| 1 Mar | | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | | |
| 1 Apri | | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |
| 1 May | | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | |
| 1 June | | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |
| 1 July | | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | |
| 1 Aug | | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |
| 1 Sep | | 3 nber | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |
| 1 Oct | | 3 r | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | |
| 1 Nov | | 3 ber | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |
| 1 Dec | | 3 ber | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |

Definitions



Alternative performance measure

Explanation

Adjusted EBITA represents a recurring operating result and excludes significant special items. RTL Group management has established an 'Adjusted EBITA' that neutralises the impacts of structural distortions for the sake of transparency. Based on the accelerated industry trends explained in the **Market** section (pages 46 to 47) and **Strategy** section (pages 14 to 18) in RTL Group's Full-year results 2023 report, RTL Group plans to increase its investments in business transformation including streaming, premium content, technology and data. At the same time, management continually assesses opportunities to reduce costs in the Group's traditional broadcasting activities – for example, reallocating resources from its traditional businesses to its growing digital businesses – and this may lead to restructuring expenses that are neutralised in the Adjusted EBITA.

Adjusted EBITA

Adjusted EBITA is determined as earnings before interest and taxes (EBIT) as disclosed in the income statement excluding the following elements:

- Impairment of goodwill of subsidiaries and amortisation and impairment of fair value adjustments on acquisitions of subsidiaries
- Impairment and reversals of investments accounted for using the equity method
- Impairment and reversals on other financial assets at amortised cost presented in 'Other operating expenses' or 'Other operating income'
- Re-measurement of earn-out arrangements presented in 'Other operating income' or 'Other operating expenses'
- Fair value measurement of investments presented in 'Other operating income' or 'Other operating expenses'
- (Gain)/loss from sale of subsidiaries, other investments and re-measurement to fair value of pre-existing interest in acquiree
- Significant special items

Adjusted EBITA margin

The Adjusted EBITA margin as a percentage of Adjusted EBITA of revenue is used as an additional criterion for assessing business performance.

Definitions



Alternative performance measure

Explanation

| meusure | Explanation | | | | | | | |
|---|---|--|--|--|--|--|--|--|
| Adjusted EBITA before streaming start-up losses | In accordance with RTL Group's strategy, the company continued to invest heavily in its streaming services, RTL+ in Germany and Hungary and M6+ in France, all of which have seen a rapid increase in the number of paying subscribers (for further details please refer to Building national streaming champions on page 50 of RTL Group's Annual Report 2023). The Adjusted EBITA of RTL Group is impacted by effects relating to the growth of its streaming services. These are operational in nature, and are not included in 'Significant special items'. RTL Group believes the disclosure of 'streaming start-up losses' and 'Adjusted EBITA before streaming start-up losses' provides important context for its business performance, hence it discloses information relating to both KPIs in addition to its leading alternative performance measure, 'Adjusted EBITA'. Streaming start-up losses are defined as a total of Adjusted EBITA from RTL+ in Germany and Hungary, M6+ in France, Salto and Bedrock as consolidated at RTL Group level. | | | | | | | |
| Significant special items | Significant special items exceeding the cumulative threshold of €5 million, need to be approved by management, and primarily consist of restructuring expenses or reversal of restructuring provisions and other special factors or distortions. The adjustments for special items serve to determine a sustainable operating result that could be repeated under normal economic circumstances and is not affected by special factors or structural distortions. | | | | | | | |
| Streaming start-up losses | Streaming start-up losses are defined as a total of Adjusted EBITA from RTL+ in Germany and Hungary, M6+ in France, Salto and Bedrock as consolidated on RTL Group level. | | | | | | | |
| Operating free cash flow | Operating free cash flow is equal to net cash from/used in) operating activities adjusted by income tax paid; transaction-related costs with regard to significant disposals of subsidiaries; cash outflows from the acquisitions of programme and other rights and other intangible assets and tangible assets; and cash inflows from proceeds from the sale of intangible and tangible assets. | | | | | | | |

Definitions



| Alternative | performance |
|--------------------|-------------|
| measure | |

Evolunation

| measure | Explanation |
|--------------------------------|---|
| Operating cash conversion rate | Operating cash conversion rate means operating free cash flow divided by EBITA. |
| Net cash/(debt) | The net cash/(debt) is the gross balance sheet financial debt adjusted for 'Cash and cash equivalents'; current deposits with shareholder and its subsidiaries reported in 'Accounts receivable and other current assets'. |
| Organic growth/decline | The organic growth is calculated by adjusting the reported revenue growth mainly for the impact of exchange rate effects, corporate acquisitions and disposals. It should be seen as a component of the reported revenue shown in the income statement. Its main objective is for the reader to isolate the impacts of portfolio changes and exchange rates on the reported revenue. When determining the exchange rate effects, the functional currency that is valid in the respective country is used. Potential other effects may include changes in methods and reporting. |

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