

The leading
European
entertainment
network



Full-year results
Frankfurt/Main, 6 March 2014

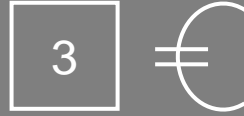
Agenda



**Full-year
2013 highlights**



**Business
segments**



**Group
financials**

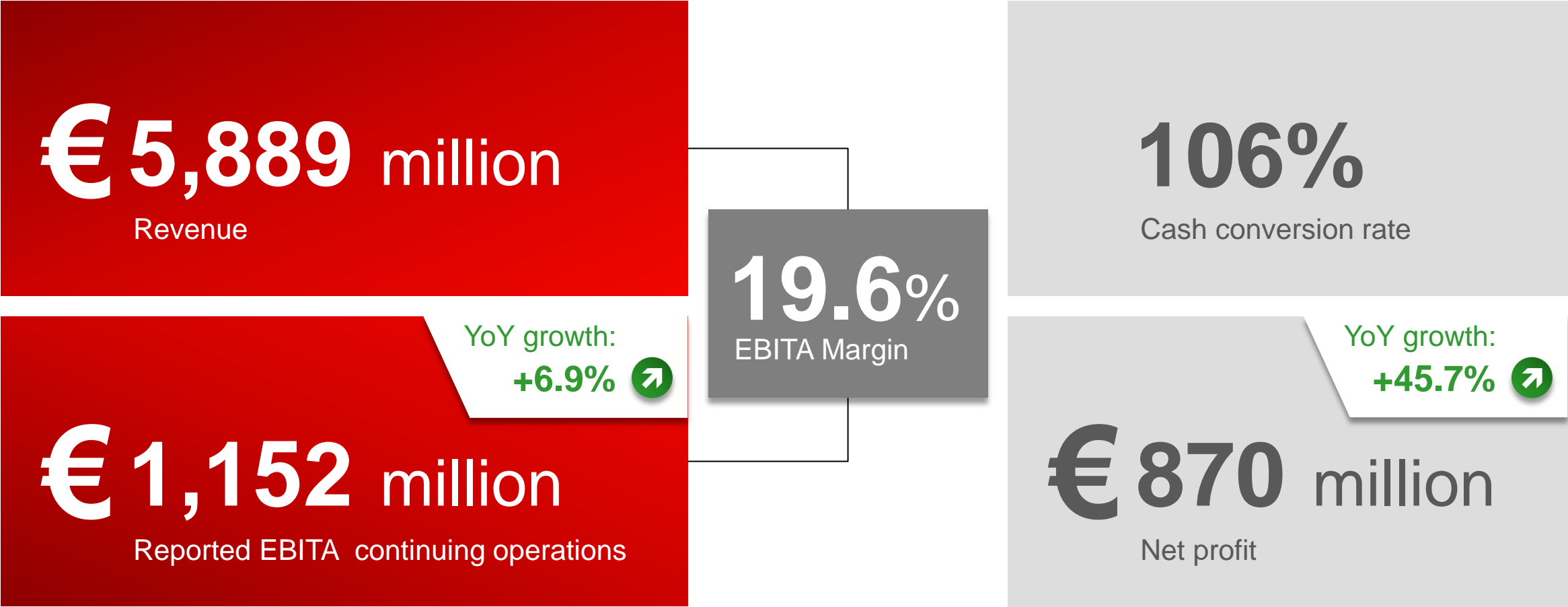


Outlook 2014



**Strategy
update**

Impressive results in tough economic environment



A year of significant value creation



2013 targets achieved – attractive dividend and investment capacity for profitable growth

* Since 2004; ** Between 30 April and 31 December 2013; *** Based on average share price in 2013 on Euronext

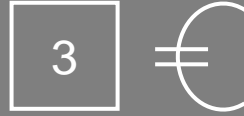
Agenda



**Full-year
2013 highlights**



**Business
segments**



**Group
financials**



Outlook 2014

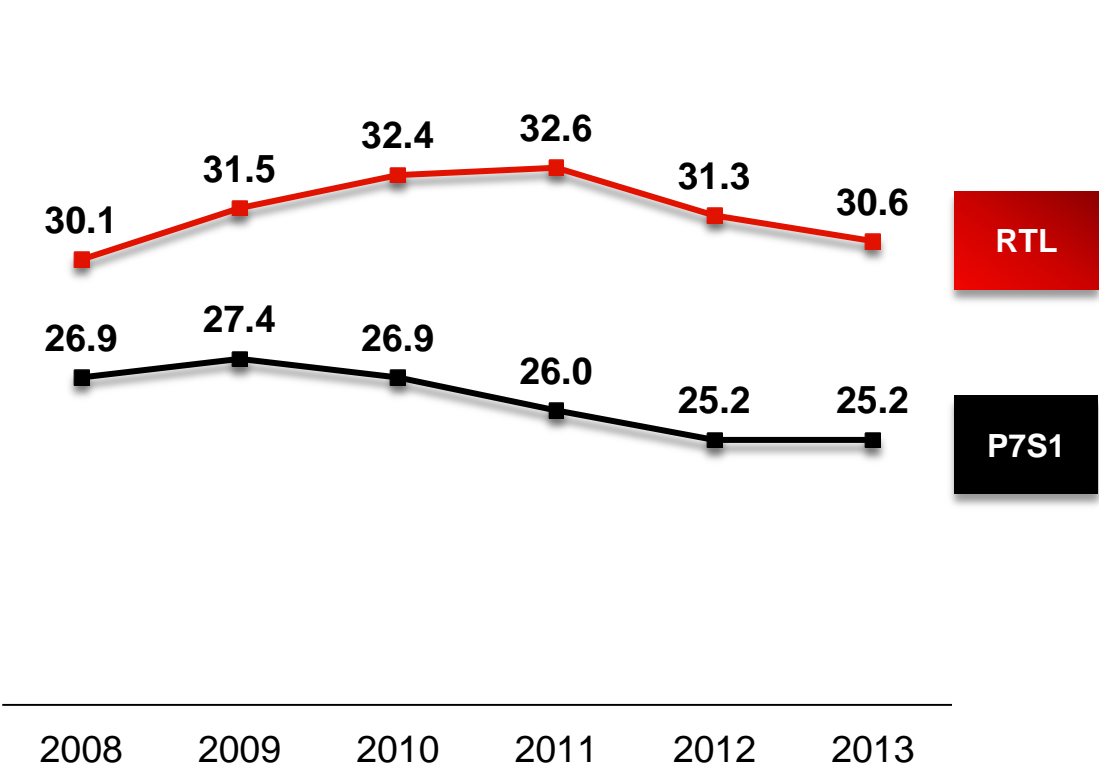


**Strategy
update**

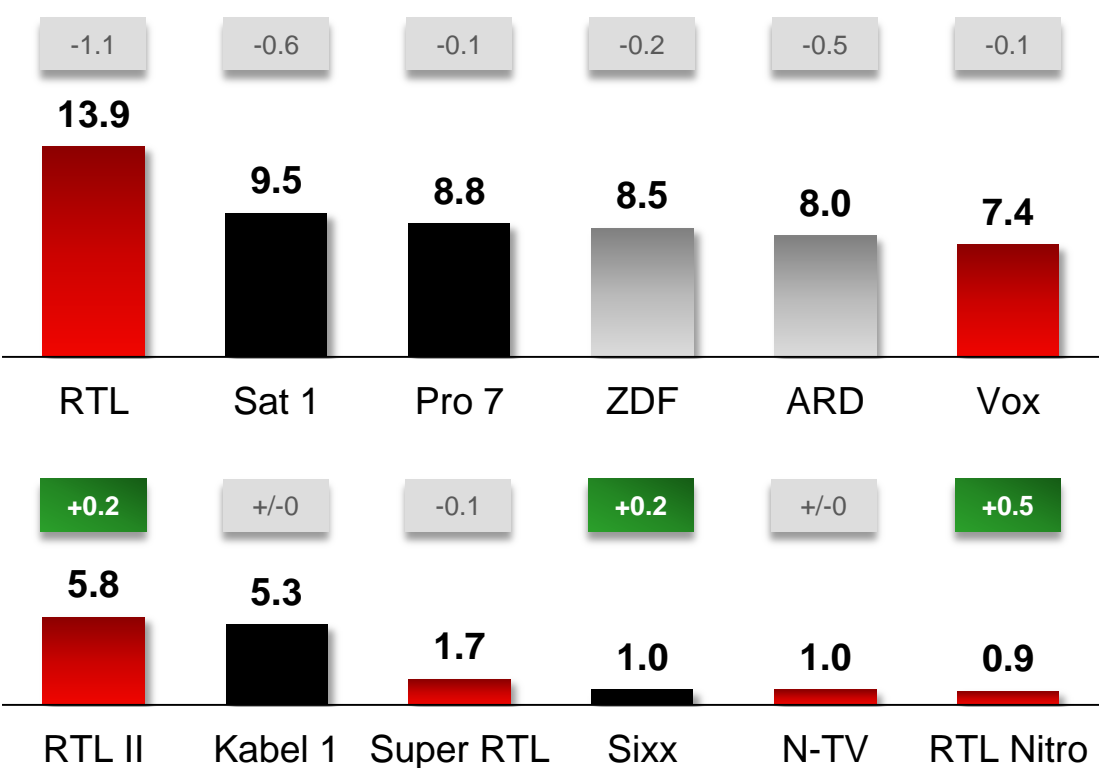
Mediengruppe RTL Deutschland

Strong audience lead over main competitor

FAMILY OF CHANNELS
14 – 59 (in %)



BY CHANNEL
14 – 59 (in %)

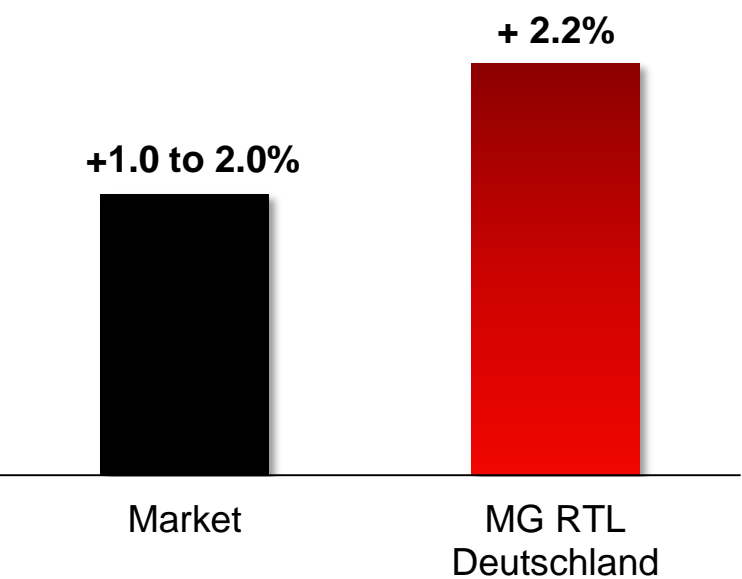


Source: AGF in cooperation with GfK
Note: MG RTL De including RTL II and Super RTL

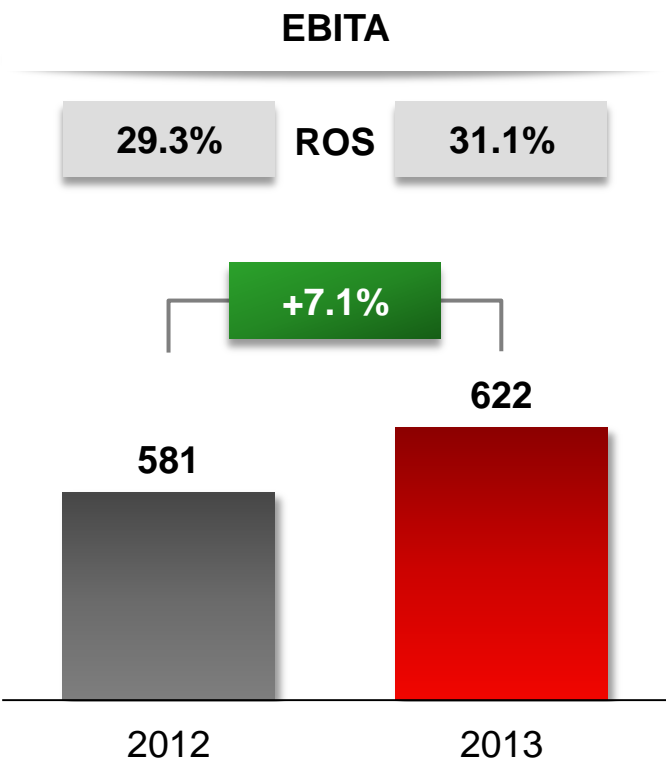
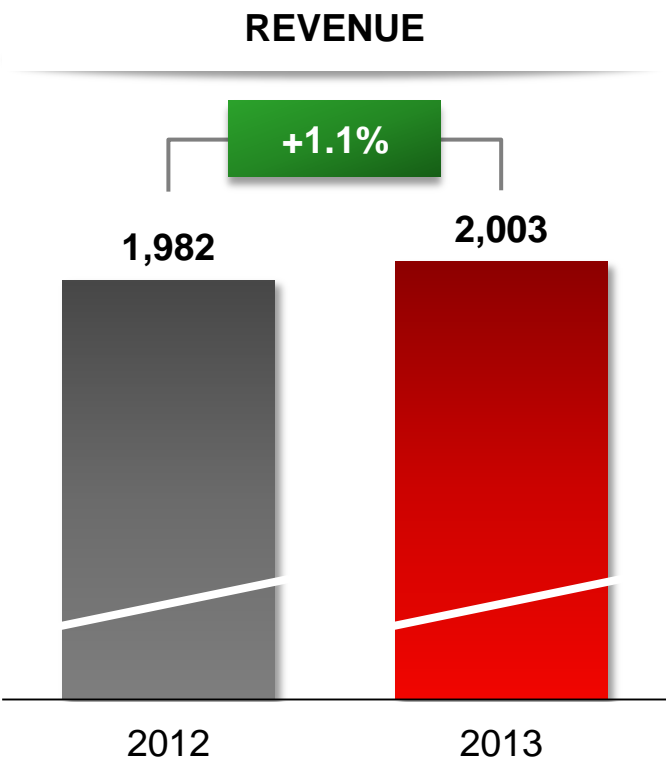
Mediengruppe RTL Deutschland

EBITA exceeds €600 million for the first time

NET TV ADVERTISING
MARKET DEVELOPMENT
FY 2013 vs. FY 2012 (in %)



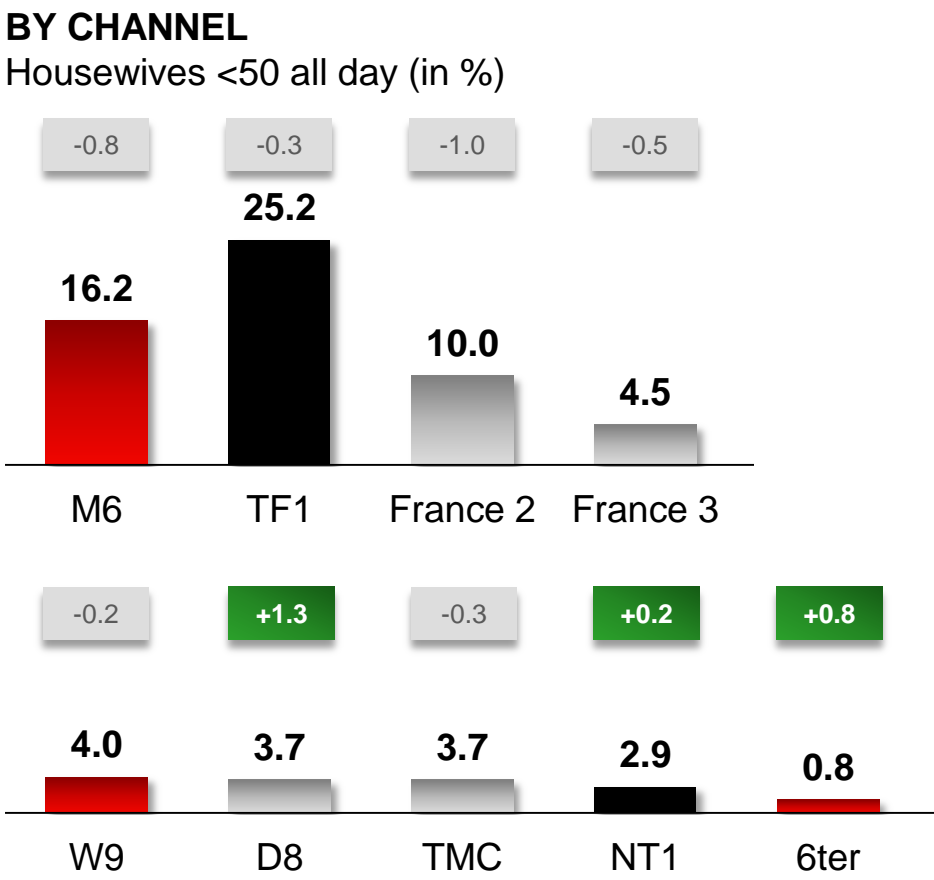
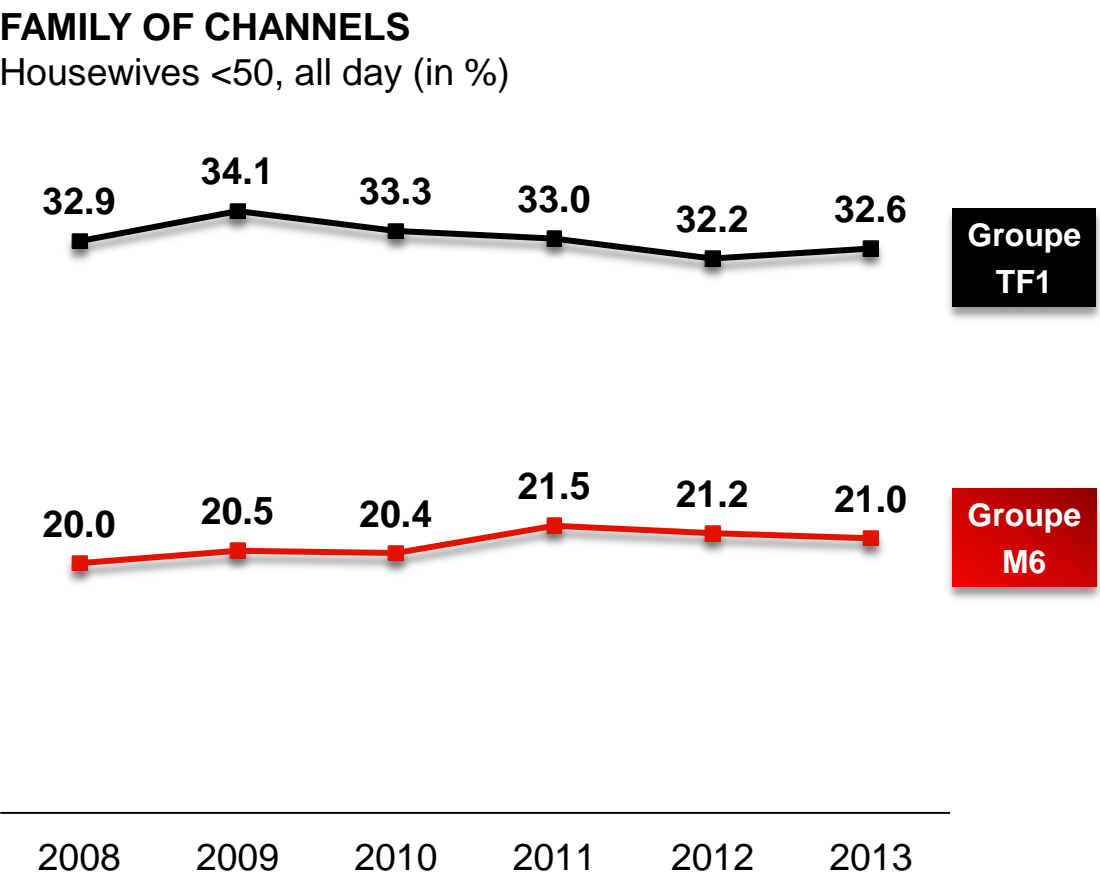
KEY FINANCIALS
(in € million)



Source: RTL Group estimates,
MG RTL De including RTL II and Super RTL

Groupe M6

Ongoing audience fragmentation, good start for 6ter

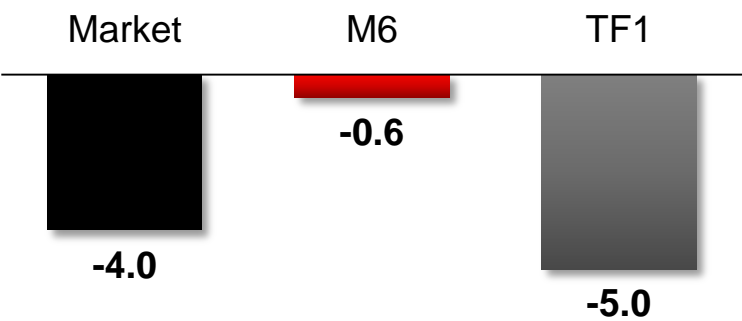


Source: Médiamétrie
 Groupe M6: M6, W9 and 6ter; TF1 Group: TF1, TMC, NT1 and HD1

Groupe M6

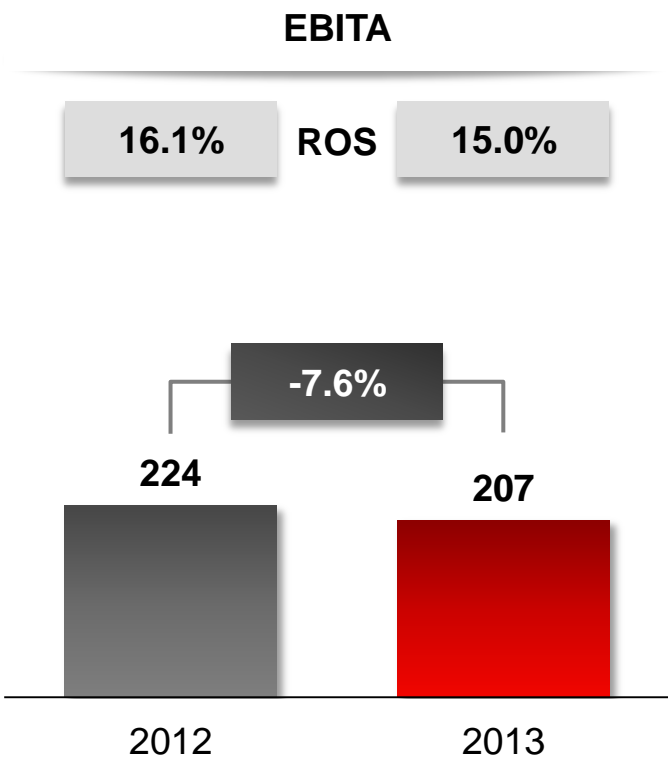
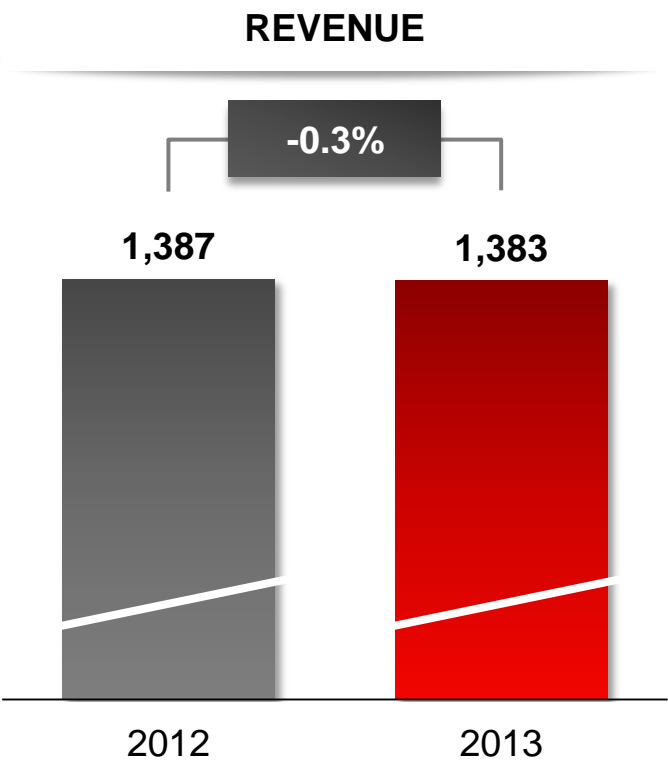
Outperforming a difficult market

NET TV ADVERTISING
MARKET DEVELOPMENT
FY 2013 vs. FY 2012 (in %)



M6 and TF1 as reported

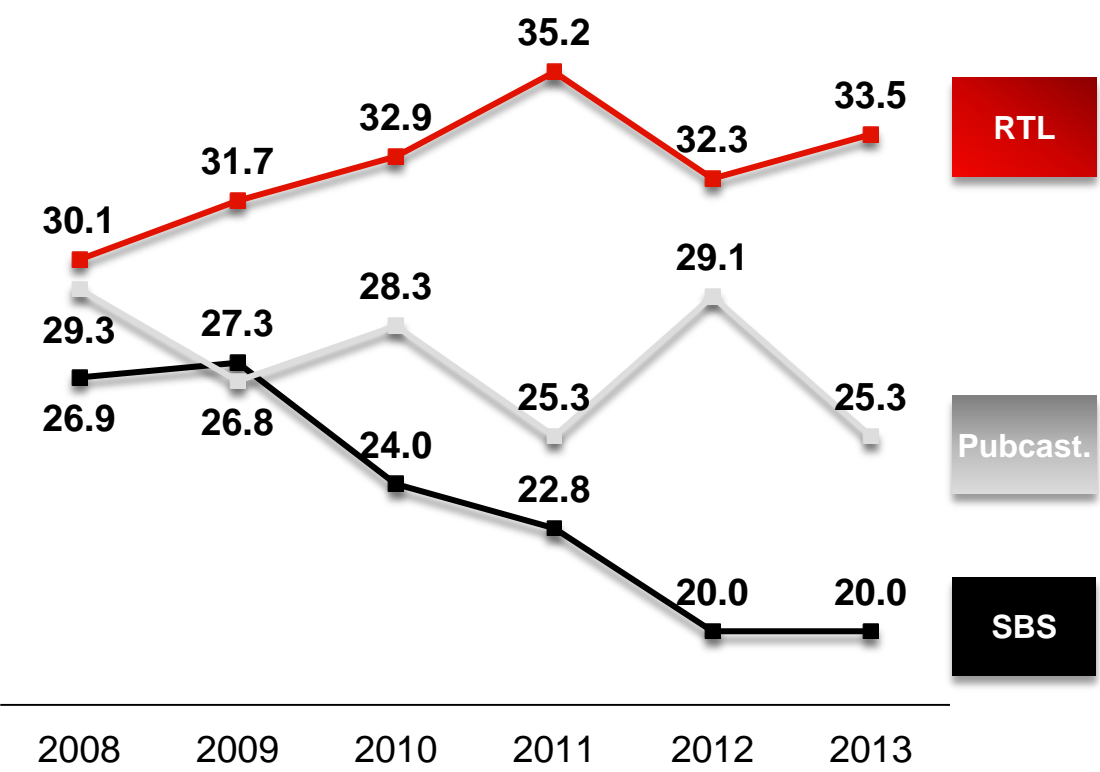
KEY FINANCIALS
(in € million)



RTL Nederland

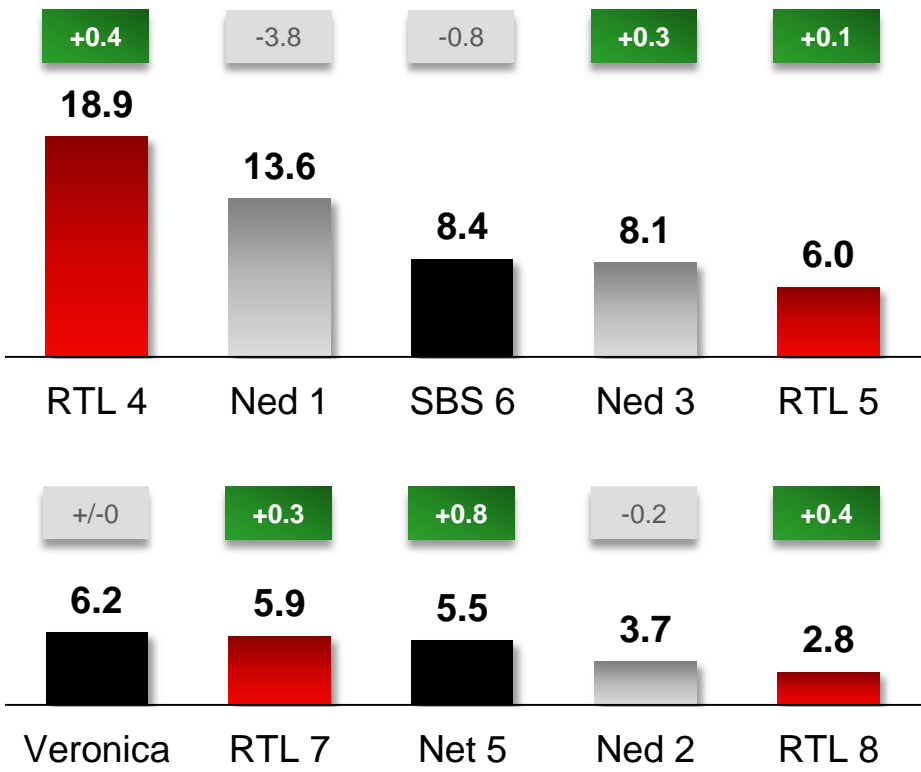
Excellent audience performance

FAMILY OF CHANNELS
20 – 49, Primetime (in %)



Source: SKO

BY CHANNEL
20 – 49, Primetime (in %)

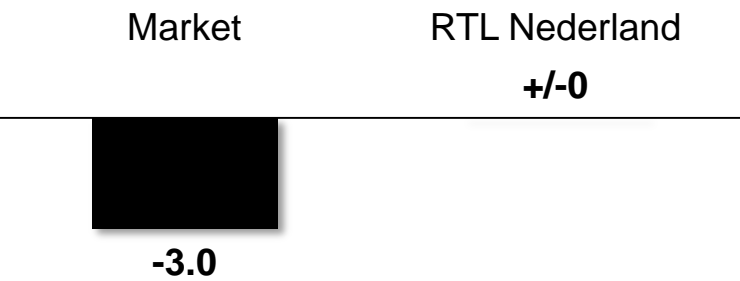


X Percentage point deviation vs. FY 2012

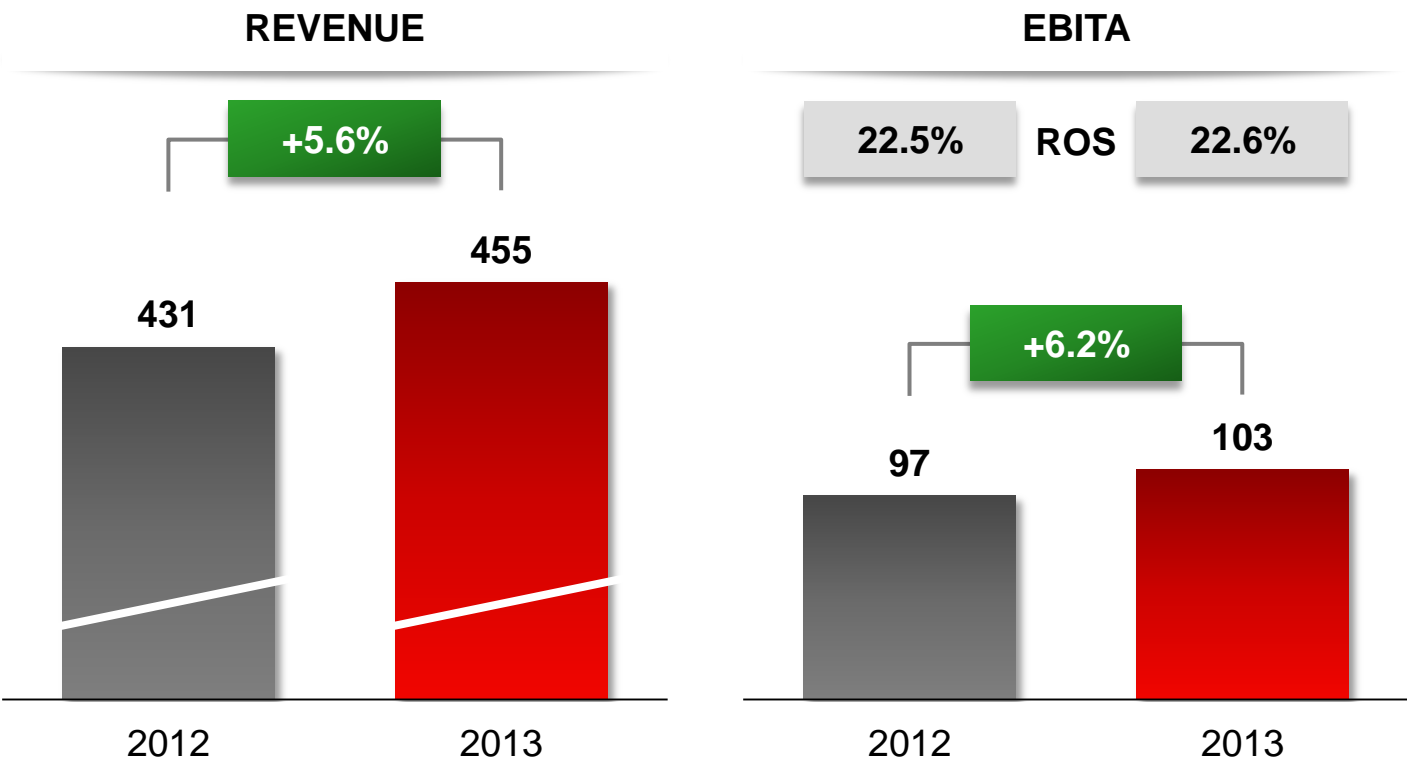
RTL Nederland

Strong revenue and EBITA growth

NET TV ADVERTISING
MARKET DEVELOPMENT
FY 2013 vs. FY 2012 (in %)



KEY FINANCIALS
(in € million)

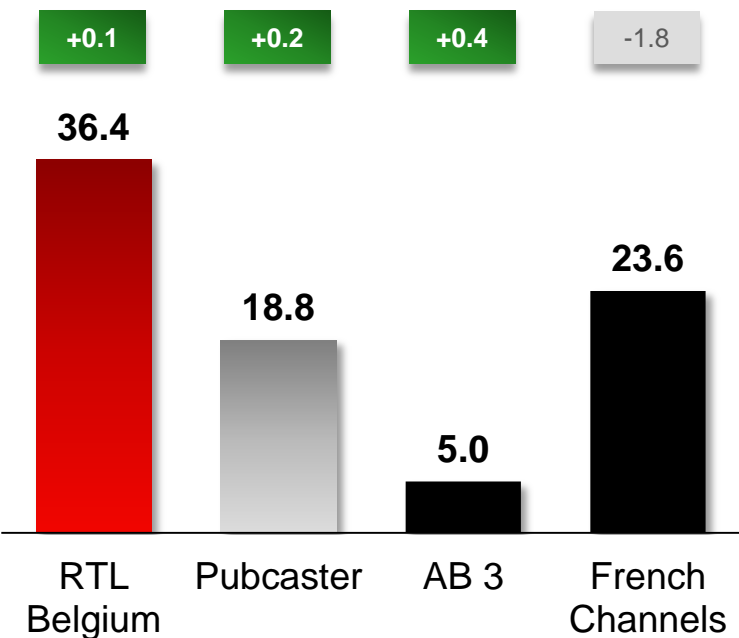


Source: RTL Group estimates (spot and non-spot)

RTL Belgium

Clear market leader, solid EBITA

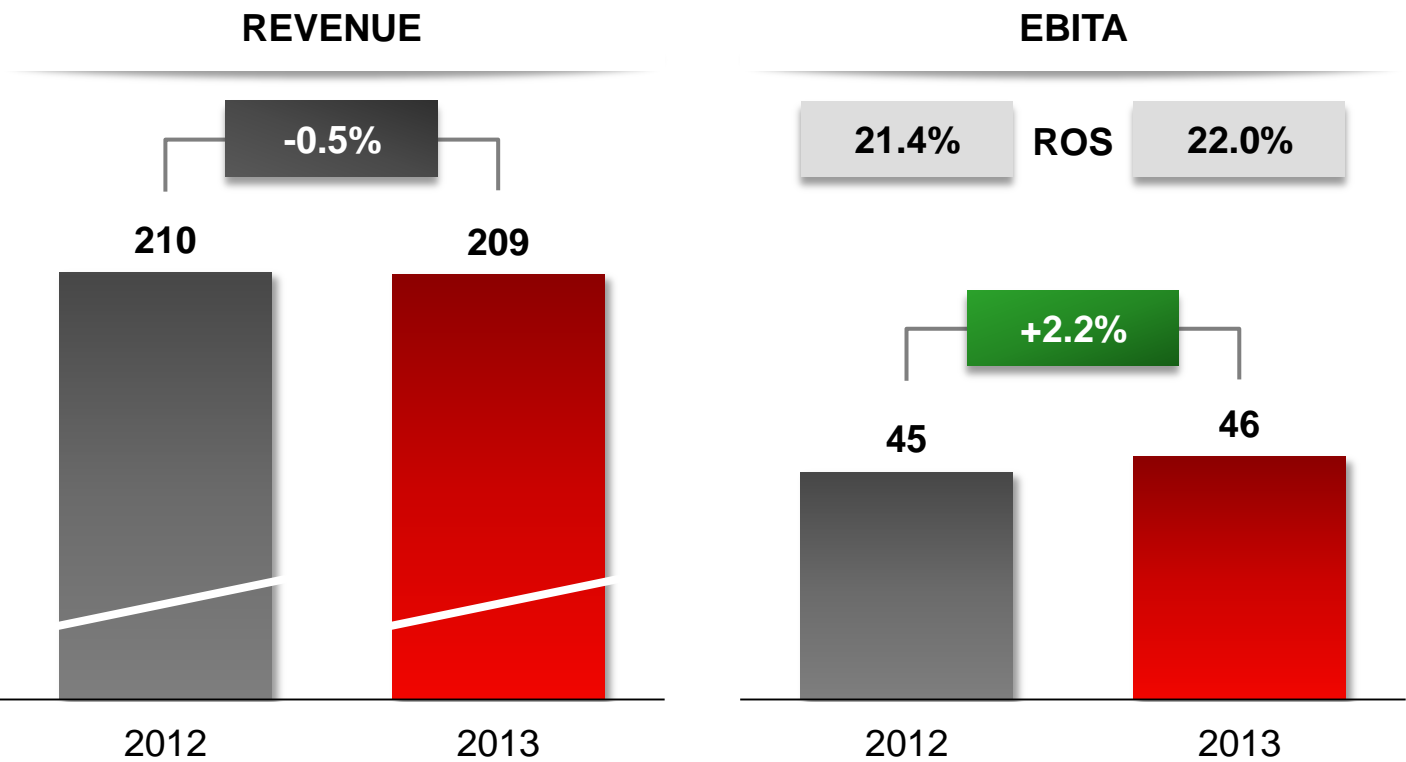
AUDIENCE SHARE
Shoppers 18 – 54, Primetime (in %)



Source: Audiométrie

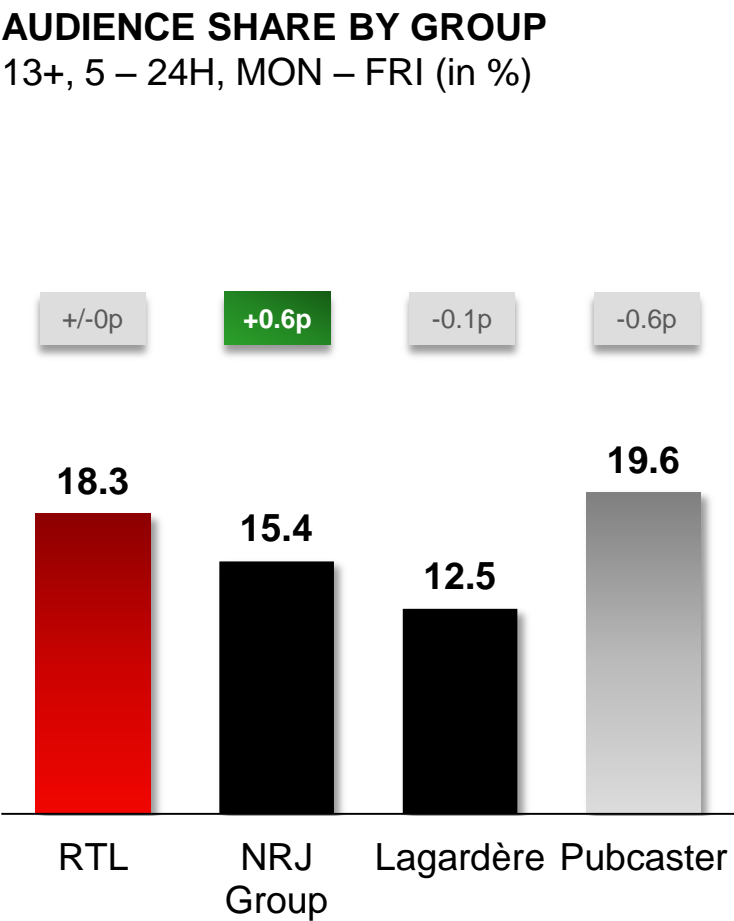
X Percentage point deviation vs. FY 2012

KEY FINANCIALS
(in € million)



RTL Radio (France)

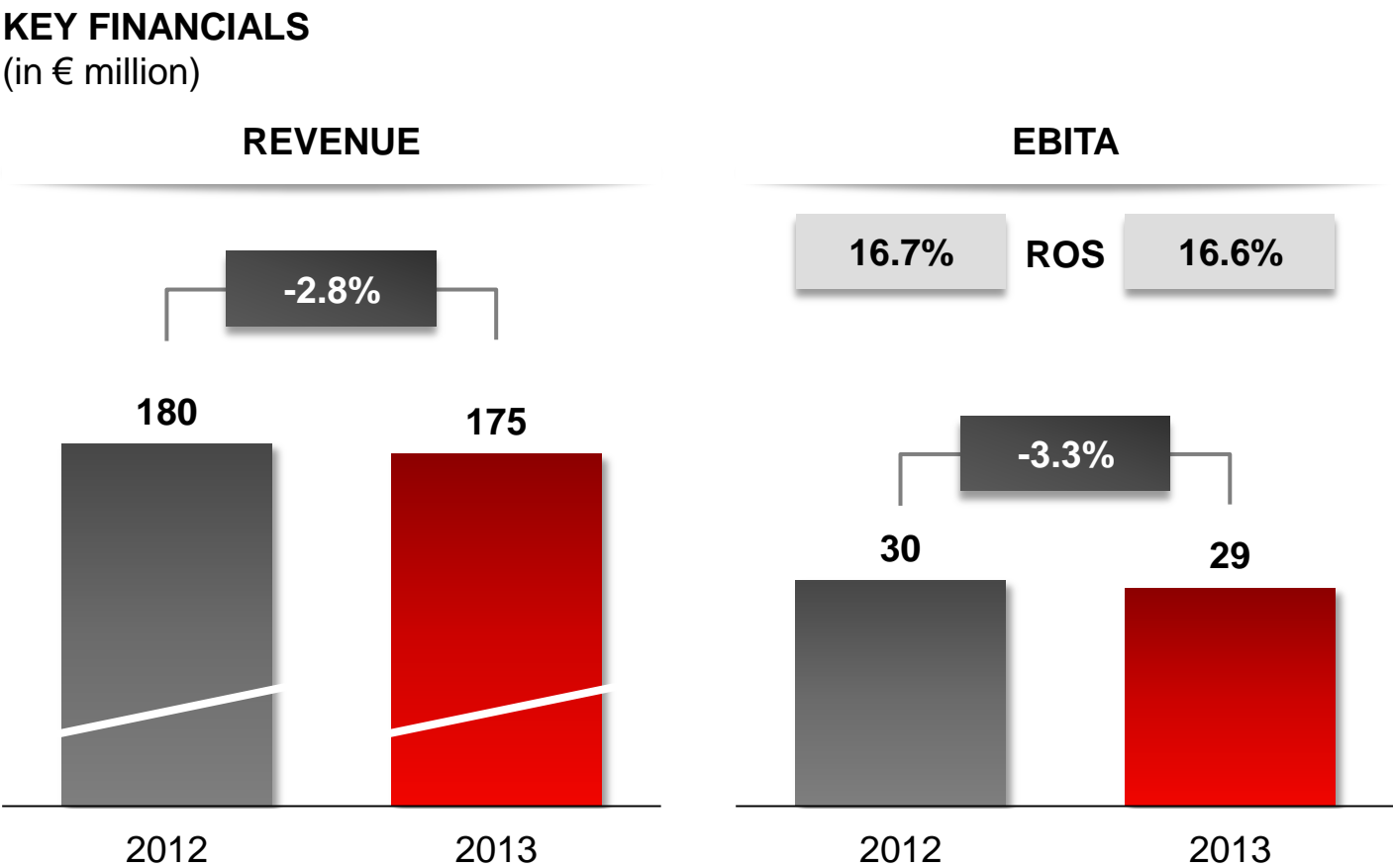
Audience leadership maintained, EBITA margin stable



Source: Médiamétrie

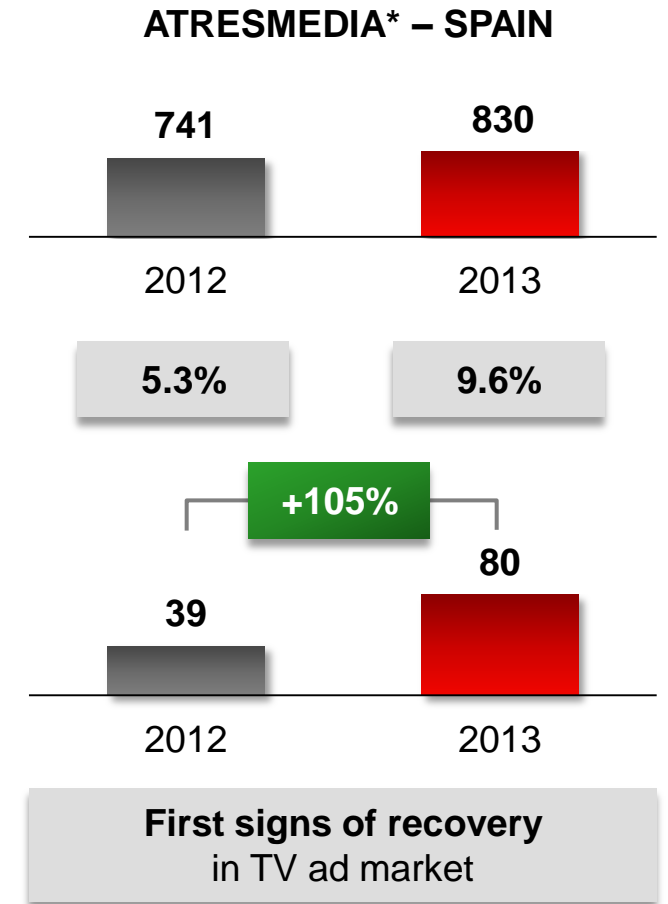
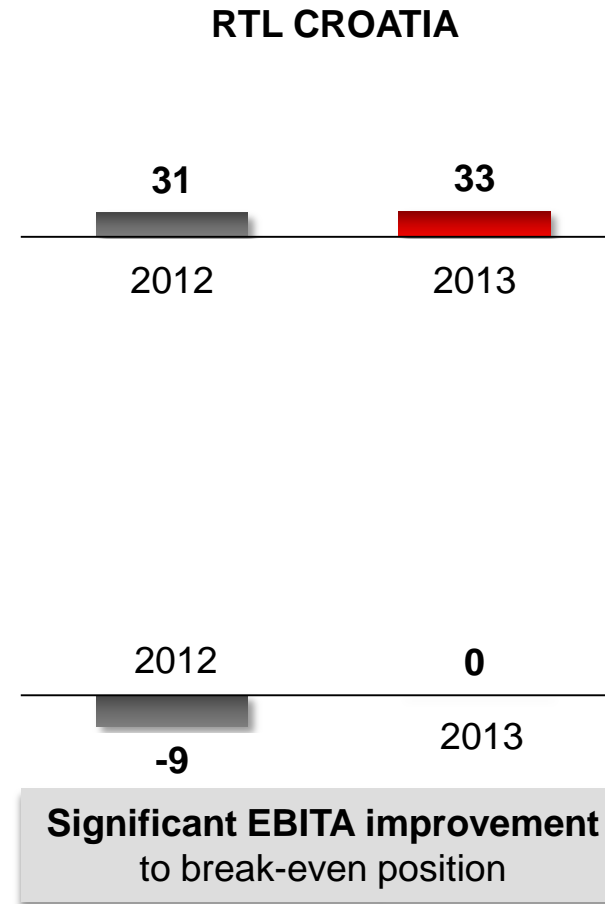
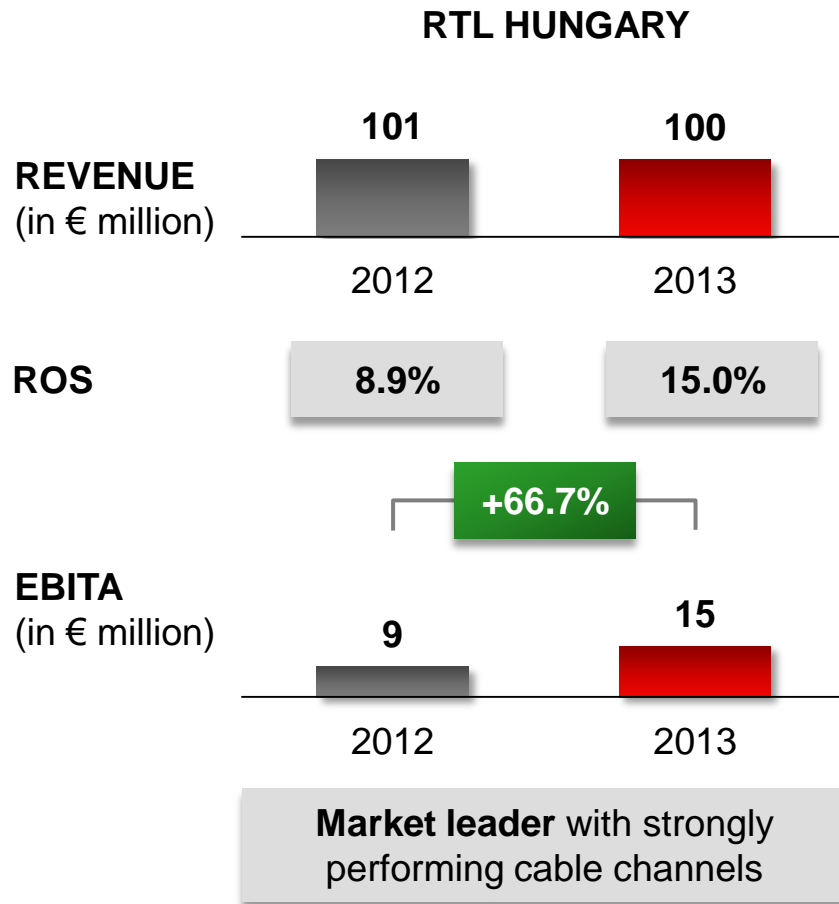


Percentage point deviation vs. FY 2012



Hungary, Croatia and Spain

Improved operating results in declining markets

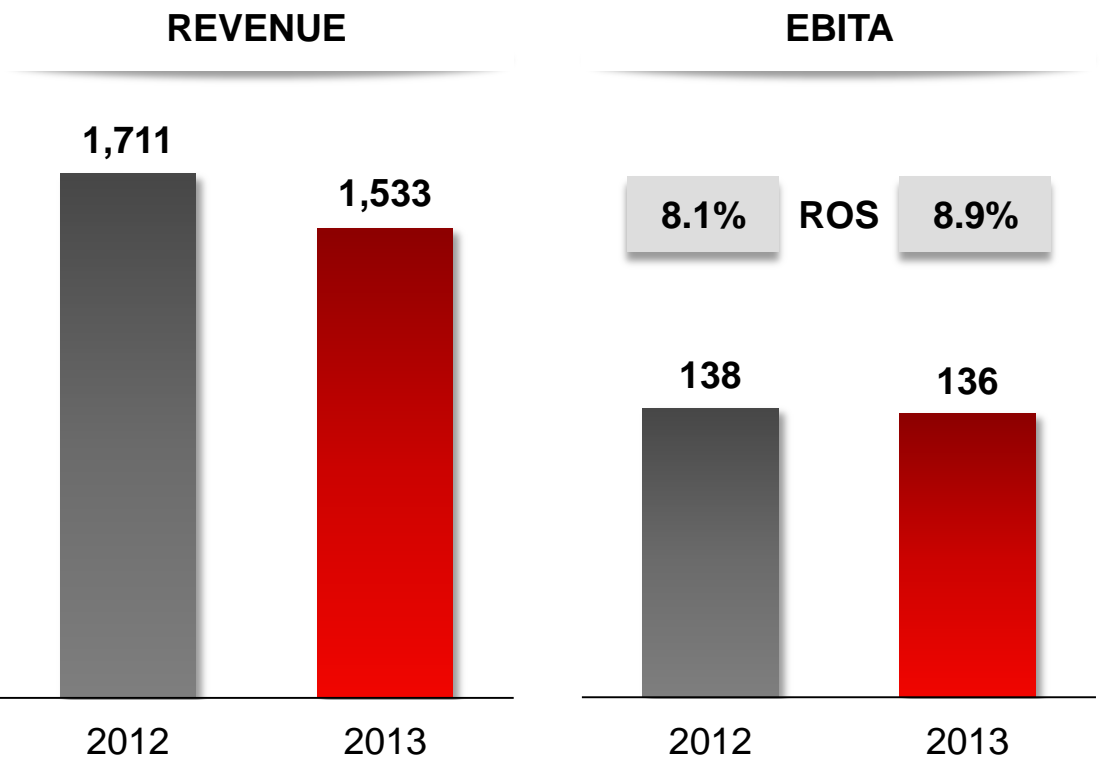


* EBITDA (in € million); 100% view, RTL Group share as of 31 December 2013: 20.5%

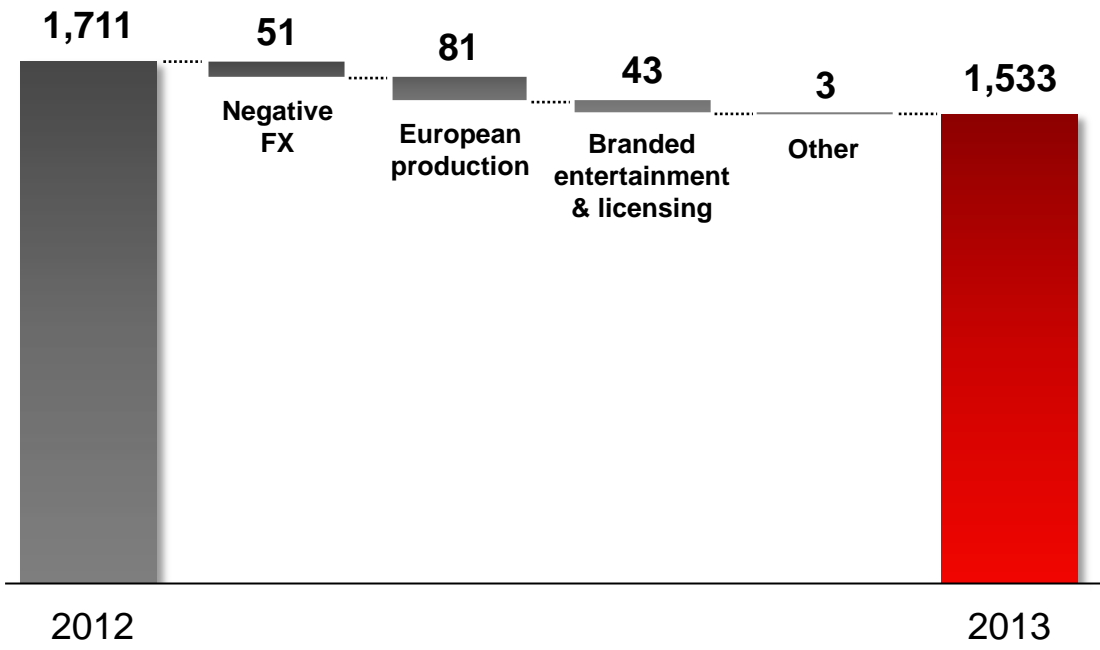
FremantleMedia

Stable EBITA despite lower revenue

KEY FINANCIALS
(in € million)



REVENUE BRIDGE 2012 – 2013
(in € million)



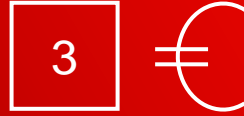
Agenda



**Full-year
2013 highlights**



**Business
segments**



**Group
financials**



Outlook 2014



**Strategy
update**

Review of results 31 December 2013

Revenue & EBITA

In € million	Full-year to December 2013	Full-year to December 2012	Per cent change
Revenue	5,889	5,998	(1.8)
Underlying revenue	5,914	5,998	(1.4)
Operating cost base	4,830	4,992	(3.2)
Reported EBITA	1,152	1,078	+6.9
Reported EBITA margin (%)	19.6	18.0	+1.6pp
Reported EBITDA	1,338	1,257	+6.4
Reported EBITDA margin (%)	22.7	21.0	+1.7pp

Review of results 31 December 2013

EBITA to net profit bridge

In € million	Full-year to December 2013	Full-year to December 2012	Per cent change
Reported EBITA	1,152	1,078	+6.9
Reversal of/(loss on) impairment of investment in associates; amortisation and impairment of fair value adjustments on acquisitions of subsidiaries and joint ventures and re-measurement of earn-out arrangements	59	(90)	
Impairment of disposal group	(10)	-	
Gain/(Loss) from sale of subsidiaries, other investments and re-measurement to fair value of pre-existing interest in acquiree	5	(9)	
Net financial income/(expense)	47	(11)	
Income tax expense	(305)	(277)	
Profit for the year – continuing operations	948	691	
Loss for the year – discontinued operations	–	(1)	
Profit for the year	948	690	+37.4
<i>Attributable to:</i>			
RTL Group shareholders	870	597	+45.7

Dividends for fiscal year 2013

Attractive dividend yield

€ 2.50	Extraordinary interim dividend Paid in September 2013
€ 2.50	Ordinary dividend Proposed, to be paid in May 2014
€ 2.00	Extraordinary dividend Proposed, to be paid in May 2014
€ 7.00	Total dividends for 2013 Representing a dividend yield of 10%*

Proposed dividends reflect strong cash flow as well as future investment plans Ordinary dividend in line with RTL Group's payout policy Extraordinary dividend ensures conservative net debt to EBITDA ratio of between 0.5 and 1.0 times	
€ 1.08bn	Total dividend payout for 2013 € 387 million paid in September 2013 € 697 million to be paid in May 2014

* Based on average share price in 2013 on Euronext

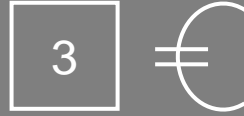
Agenda



**Full-year
2013 highlights**



**Business
segments**



**Group
financials**



Outlook 2014



**Strategy
update**

RTL Group Outlook for 2014

1

RTL Group expects its **total revenue and EBITA** to be broadly stable, at constant scope and exchange rates, providing the European debt recovery continues

2

RTL Group's **operating cash conversion rate**, historically close to 100 per cent, is not expected to change significantly

3

For the full year 2014, RTL Group expects the combined **audience shares** of its families of channels to be only slightly different compared to 2013, despite the impact of the sports events

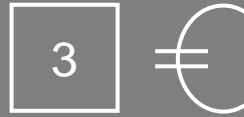
Agenda



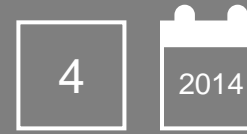
**Full-year
2013 highlights**



**Business
segments**



**Group
financials**



Outlook 2014



**Strategy
update**

- Broadcast
- Content
- Digital

RTL Group continues to lead in all of its three strategic pillars

BROADCAST



- **#1 or #2** in 8 European countries
- **Leading broadcaster:**
55 TV channels and 27 radio stations

CONTENT



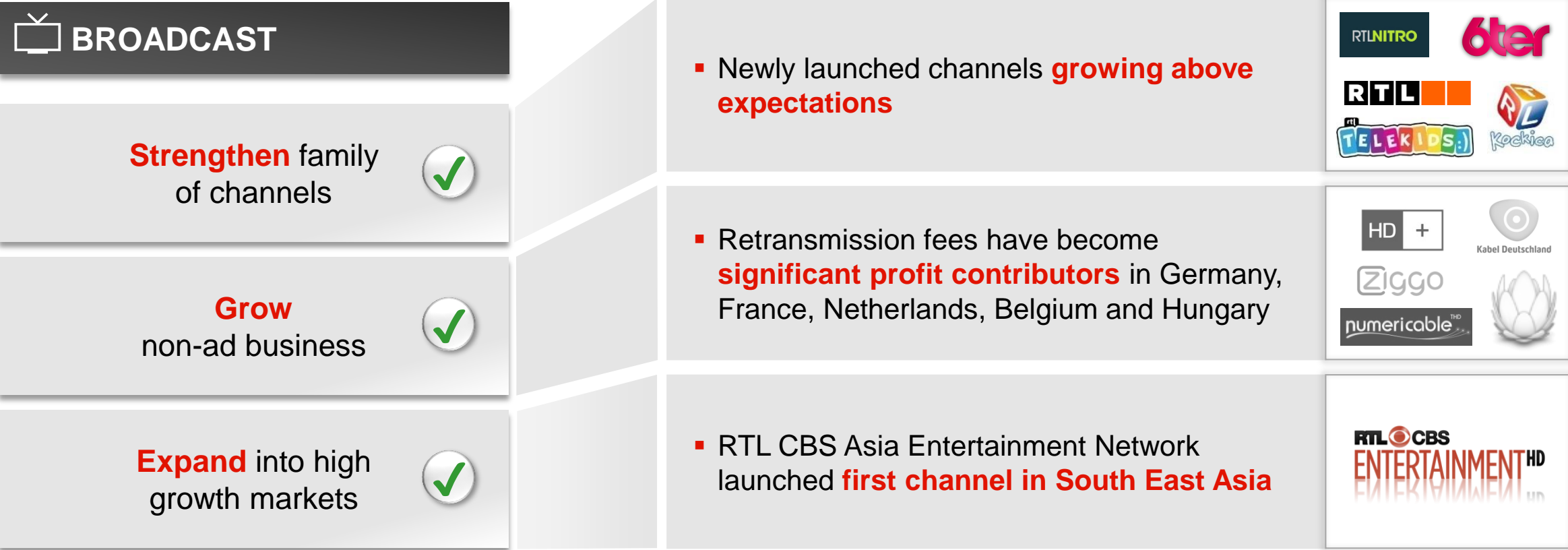
- **#1** global TV entertainment content producer
- **8,500 hours of programming;**
Distribution into **200+ territories**

DIGITAL



- **Leading European media company** in online video
- **Strong online sales houses** with multi-screen expertise

Enhancing broadcast portfolio



Programming

Continuous programme investments

Established brands

I'm A Celebrity ...
Get Me Out Of Here!

2013

37%

Audience share

2014

40%

L`amour est dans le pré
#1 dating show in France

36%

Audience share

The Voice Of Holland
#1 TV programme in NL

48%

Audience share

New formats

Rising Star
Hit talent show from Israel

RTL

6

ANTENA 3

Euro 2016 championship and
2018 World Cup qualifiers

RTL

The Blacklist
Strong in Germany and NL

RTL

rt(4)

Note: average audience shares in target group in 2013 (GER: 14 – 59, FR; housewives <50, NL: shoppers 20 – 49)

Family of channels





Constant expansion to counter fragmentation

Successful launches

GER	RTL NITRO	✓
FR	6ter	✓
NL	TELEKIDS	✓
HU	RTL	✓

*Measured at 2nd day after launch

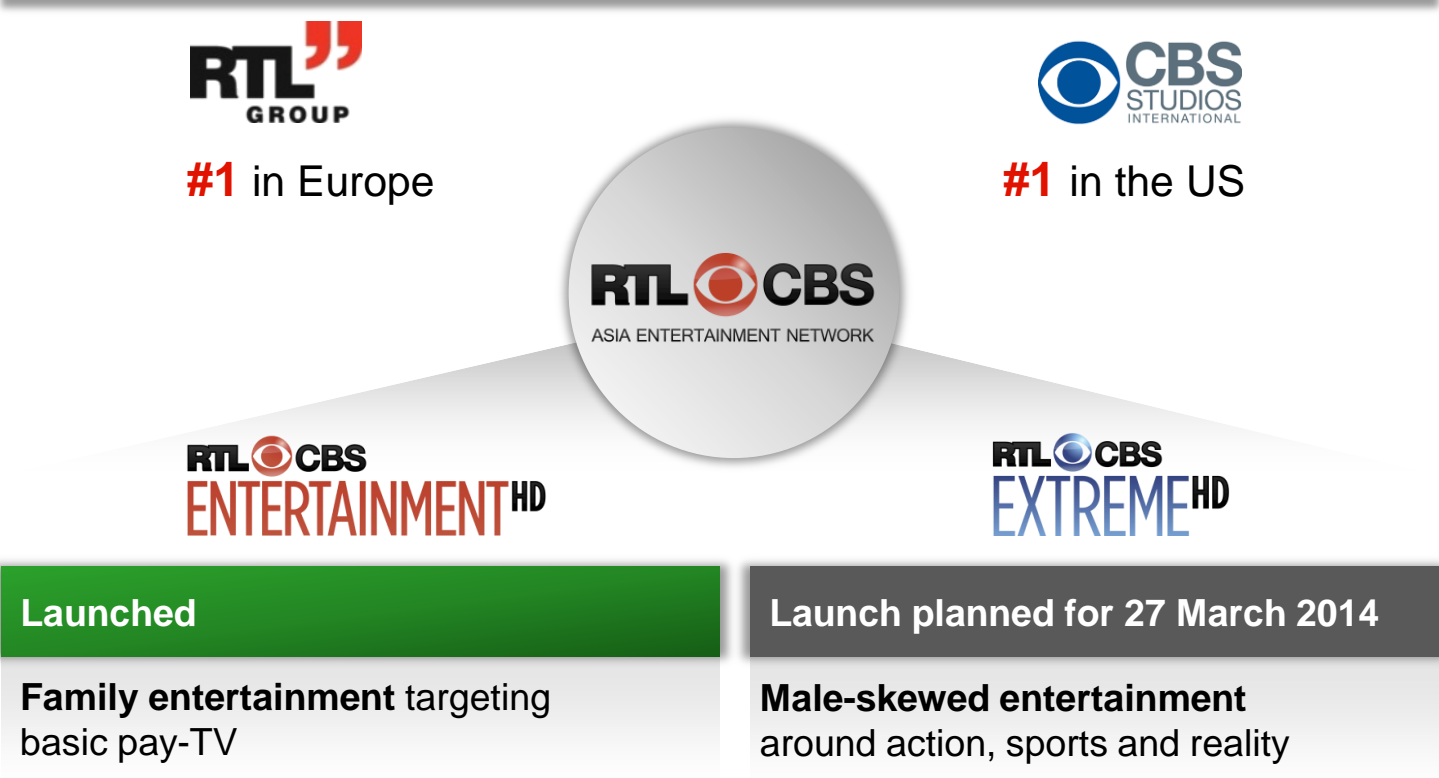
Launches in 2014

Germany	PAY
 <ul style="list-style-type: none"> Launch planned for 8 May 2014 Premium documentary channel 	
Croatia	FTA
 <ul style="list-style-type: none"> Kids and family channel, since 11 January 2014 Up to 20% of viewers aged 4 to 14* 	

Geographic Expansion

Joining forces in Asia

Partnership



RTL CBS Entertainment HD already in 4 markets

Malaysia	
Singapore	
Philippines	
Thailand	

Broadcast Priorities for 2014 and beyond

- | | |
|---|---|
| 1 | Invest
in top content |
| 2 | Grow
new channels |
| 3 | Expand
footprint in high growth markets |
| 4 | Grow
second revenue stream |



RTL Group continues to lead in all of its three strategic pillars

BROADCAST



- **#1 or #2** in 8 European countries
- **Leading broadcaster:**
55 TV channels and 27 radio stations

CONTENT







- **#1** global TV entertainment content producer
- **8,500 hours of programming;**
Distribution into **200+ territories**

DIGITAL



- **Leading European media company** in online video
- **Strong online sales houses** with multi-screen expertise

Create market-leading content

CONTENT			
Maintain leading position	✓	<ul style="list-style-type: none">▪ Resizing of resources concluded▪ Initiatives to drive format development in place	  
Rebalance portfolio	✓	<ul style="list-style-type: none">▪ Acquisition strengthens drama production	
Deepen digital exploitation	✓	<ul style="list-style-type: none">▪ Growth of online revenues by 62% YoY▪ Investments to strengthen online production and distribution	 

Recent acquisition strengthens scripted activities

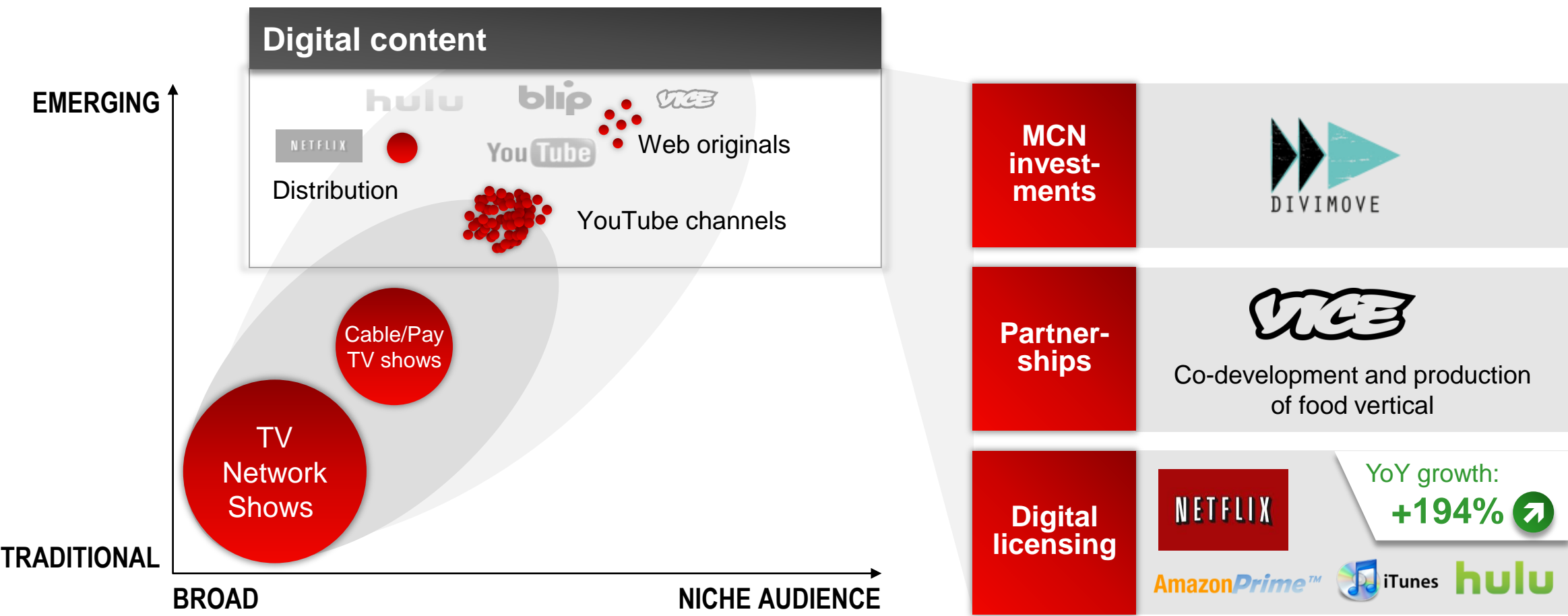
MISOFILM

Acquisition of 51% stake in November 2013

- Danish independent production company focused on high-end prime-time TV series and films
- Acquisition strengthens FremantleMedia’s drama business and Nordic footprint
- Recently won its first commission from US cable channel A&E



FremantleMedia expanding in digital production and distribution



Content

Priorities for 2014 and beyond

1	Maintain core business
2	Diversify portfolio
3	Grow and develop the network
4	Build a scalable digital business



RTL Group continues to lead in all of its three strategic pillars

BROADCAST



- #1 or #2 in 8 European countries
- **Leading broadcaster:**
55 TV channels and 27 radio stations

CONTENT



- #1 global TV entertainment content producer
- **8,500+ hours of programming;**
Distribution into **200+ territories**

DIGITAL



- **Leading European media company**
in online video
- **Strong online sales houses**
with multi-screen expertise

Driving digital transformation



* 2012 non-audited/reviewed; **Monthly average video views in Q4/2013; includes BroadbandTV; excl. Divimove, Style Haul and Atresmedia; ***Comscore YouTube partner ranking (excluding music services)

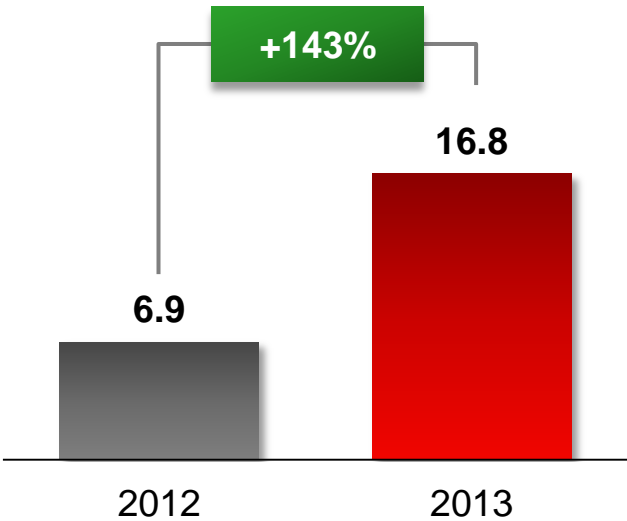
Online video is at the heart of RTL Group’s digital strategy

Strategic focus

1	VOD	Catch-up TV services
2	Web originals	New content production
3	MCN	And distribution at global scale

Strong growth

VIDEO VIEWS RTL GROUP
Full year (in billion)






Top 10 global player*

#	COMPANY
1	Google / YouTube
2	Facebook
3	AOL (including Adap.TV)
4	VEVO
5	DAILYMOTION
6	RTL Group (restated)**
7	Maker Studios
8	Hulu
9	Microsoft Sites
10	Yahoo Sites

* ComScore Video Metrix, based on monthly average video views in Q4 2013; excluding Asia and Russia, ad networks and ad exchanges
 RTL Group figures are internal figures, restated and grouped, incl. BroadbandTV and Videostrip (Videostrip scope entry in 2013); excl. Divimove, Style Haul and Atresmedia; ** average of Q4/2013

Premium VOD offers uniquely adapted to local markets

	Ad funded	Pay	
Germany	<div> <div>RTL NOW</div> <div>VOX NOW</div> <div>RTLNITRO NOW</div> <div>n-tv NOW</div> <div>SUPER RTL NOW</div> <div>RTL II NOW</div> </div>		<div> <ul style="list-style-type: none"> 7 day ad-funded catch-up TV service with pay features like pre-TV, series passes and archive Roll out to managed platforms and HBBTV <div> <div>HD</div> <div>+</div> <div>  <div>Kabel Deutschland</div> </div> </div> </div>
France	<div> <div>6play</div> <div>W9</div> <div>M6</div> <div>6ter</div> </div>		<div> <ul style="list-style-type: none"> Catch-up TV service under unified brand 6play Extension of 6play with new channels in preparation <div>  </div> </div>
Netherlands	<div> <div>rtl XL</div> <div>VIDEOLAND</div> <div>nlziet</div> </div>		<div> <ul style="list-style-type: none"> RTL XL offering for all RTL channels Dutch #1 pay VOD service Videoland acquired RTL NL part of multi-broadcaster VOD service NL Ziet <div>  </div> </div>
	AVOD	TVOD	SVOD

Acquiring and building successful web original content

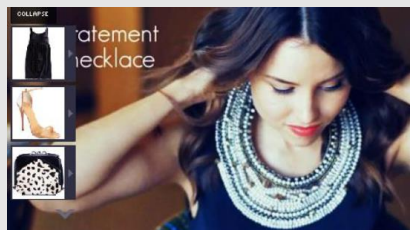
Style Haul

STYLEHAUL

#1 original video destination for fashion, beauty and lifestyle

RTL Group owns a 26.1% stake

- Mainly targeting the **18 to 34-year-old female** demographic
- **48 million** monthly unique viewers
- Multi-year development deal with FremantleMedia for scripted and unscripted series



Golden Moustache

GOLDEN MOUSTACHE

A leading comedy network in France

Distribution via YouTube and own website; "Best of" TV show on W9

- Mainly targeting internet users **aged 15 to 30**
- **900,000 subscribers** on YouTube
- Close to **20 million** online video views in February 2014



The diagram is divided into three main sections, each with a header and a grid of logos.

- FTA networks** (Free-to-Air): A grid containing logos for CBS, abc, NBC, and FOX.
- Cable networks**: A grid containing logos for THE CW, TNT, HBO, SHOWTIME, Discovery CHANNEL, MTV, NATIONAL GEOGRAPHIC, CN, ESPN, CNN, UNIVISION, CMT, THE HISTORY CHANNEL, ENTERTAINMENT TELEVISION, and truTV.
- OTT networks** (Over-the-Top): A grid containing logos for hulu, broadbandtv, YouTube, FULLSCREEN, iMAGES, NETFLIX, STYLEHAUL, and a large collection of smaller logos representing various niche and streaming channels.

BroadbandTV's leading technology platform catalyses growth for content creators

	broadbandtv	FULLSCREEN	MAKER	MACHINIMA	BroadbandTV + RTL Group
Content driven			✓	✓	✓
Technology driven	✓	✓			✓
Smart deployment	✓	✓			✓
Auto optimisation	✓				✓
Customisation	✓	✓			✓
Content Protection	✓				✓
Analytics	✓	✓	✓		✓
Actionable Insights	✓				✓
Smart engagement	✓				✓

Source: Evaluation BroadbandTV

broadbandtv

120 MILLION+
Channel subscribers

#3 MCN



On YouTube worldwide



CAGR
+117%

Year	Value
2009	0.5
2011	1.3
2013	11.0

Full-year view, incl. non-monetized views
RTL Group investment in June 2013

- | | |
|---|--|
| 1 | FULLSCREEN |
| 2 | MAKER |
| 3 | broadbandtv  |
| 4 |  base79 |
| 5 | MACHINIMA |

Ranking by unique viewers, excl. music services;
Comscore, January 2014

Digital Priorities for 2014 and beyond

1	Grow online business
2	Expand non-linear services
3	Develop multi-channel network business
4	Strengthen online advertising sales capabilities



Disclaimer

This presentation is not an offer or solicitation of an offer to buy or sell securities. It is furnished to you solely for your information and use at this meeting. It contains summary information only and does not purport to be comprehensive or complete, and it is not intended to be (and should not be used as) the sole basis of any analysis or other evaluation.

No representation or warranty (express or implied) is made as to, and no reliance should be placed on, any information, including projections, estimates, targets and opinions, contained herein, and no liability whatsoever is accepted as to any errors, omissions or misstatements contained herein. By accepting this presentation you acknowledge that you will be solely responsible for your own assessment of the market and the market position of RTL Group S.A. (the "Company") and that you will conduct your own analysis and be solely responsible for forming your own view of the potential future performance of the Company's business.

This presentation contains certain forward-looking statements relating to the business, financial performance and results of the Company and/or the industry in which the Company operates. Forward-looking statements concern future circumstances and results and other statements that are not historical facts, sometimes identified by the words "believes," "expects," "predicts," "intends," "projects," "plans," "estimates," "aims," "foresees," "anticipates," "targets," "will," "would," "could" and similar expressions. The forward-looking statements contained in this presentation, including assumptions, opinions and views of the Company or cited from third-party sources, are solely opinions and forecasts which are uncertain and subject to risks and uncertainty because they relate to events and depend upon future circumstances that may or may not occur, many of which are beyond the Company's control. Such forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual results, performance or achievements of the Company or any of its subsidiaries (together with the Company, the "Group") or industry results to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. Actual events may differ significantly from any anticipated development due to a number of factors, including without limitation, changes in general economic conditions, in particular economic conditions in core markets of the members of the Group, changes in the markets in which the Group operates, changes affecting interest rate levels, changes affecting currency exchange rates, changes in competition levels, changes in laws and regulations, the potential impact of legal proceedings and actions, the Group's ability to achieve operational synergies from past or future acquisitions and the materialization of risks relating to past divestments. The Company does not guarantee that the assumptions underlying the forward-looking statements in this presentation are free from errors and it does not accept any responsibility for the future accuracy of the opinions expressed in this presentation. The Company does not assume any obligation to update any information or statements in this presentation to reflect subsequent events. The forward-looking statements in this presentation are made only as of the date hereof. Neither the delivery of this presentation nor any further discussions of the Company with any of the recipients thereof shall, under any circumstances, create any implication that there has been no change in the affairs of the Company since such date.

This presentation is for information purposes only, and does not constitute a prospectus or an offer to sell, exchange or transfer any securities or a solicitation of an offer to purchase, exchange or transfer any securities in or into the United States or in any other jurisdiction. Securities may not be offered, sold or transferred in the United States absent registration or pursuant to an available exemption from the registration requirements of the U.S. Securities Act of 1933, as amended.